# COUNTY OF MADERA BUDGET UNIT EXPENDITURE DETAIL BUDGET FOR THE FISCAL YEAR 2013-14

Department: **DEPT OF SOCIAL SERVICES** 

**ADMINISTRATION (07510)** 

Function: Public Assistance
Activity: Administration
Fund: General

ACCOUNT CLASSIFICATION	ACTUAL EXPENDITURES 2011-12	BOARD APPROVED EXPENDITURES 2012-13	DEPARTMENT REQUEST 2013-14	CAO RECOMMENDED <u>2013-14</u>
SALARIES & EMPLOYEE BENEFITS				
710102 Permanent Salaries	9,140,671	10,391,890	11,199,607	11,199,607
710103 Extra Help	120,924	195,000	316,000	316,000
710105 Overtime	175,712	75,000	75,000	75,000
710106 Standby & Night Premium	40,524	60,000	60,000	60,000
710200 Retirement	2,371,773	2,777,748	3,032,286	3,032,286
710300 Health Insurance	1,490,207	1,496,390	1,796,348	1,796,348
710400 Workers' Compensation Insurance	196,594	210,851	295,595	295,595
TOTAL SALARIES & EMPLOYEE BENEFITS	13,536,405	15,206,879	16,774,836	16,774,836
SERVICES & SUPPLIES				
720300 Communications	256,139	323,000	429,000	429,000
720500 Household Expense	98,063	95,400	95,400	95,400
720600 Insurance	27,691	8,316	8,316	8,316
720601 General Insurance	4,321	11,085	7,251	7,251
720605 Employer-Share Retiree Health Insurance	366,354	416,000	392,730	392,730
720800 Maintenance - Equipment	37,516	112,000	96,000	96,000
720900 Maintenance - Structures & Grounds	108,886	170,000	160,000	160,000
721100 Memberships	41,651	53,000	57,568	57,568
721300 Office Expense	423,611	960,000	812,100	812,100
721400 Professional & Specialized Services	1,117,563	2,000,573	2,024,147	2,024,147
721500 Publications & Legal Notices	0	250	5,500	5,500
721600 Rents & Leases - Equipment	58,154	98,000	98,000	98,000
721700 Rents & Leases - Buildings	779,158	845,000	864,830	864,830
721900 Special Departmental Expense	1,421,572	1,975,511	2,313,626	2,313,626
722000 Transportation & Travel	75,348	100,000	100,000	100,000
722100 Utilities	143,739	200,000	202,225	202,225
TOTAL SERVICES & SUPPLIES	4,959,765	7,368,135	7,666,693	7,666,693

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ACCOUNT CLASSIFICATION	ACTUAL EXPENDITURES 2011-12	BOARD APPROVED EXPENDITURES 2012-13	DEPARTMENT REQUEST 2013-14	CAO RECOMMENDED 2013-14
FIXED ASSETS 740300 Equipment	189,855	162,800	530,500	530,500
TOTAL FIXED ASSETS	189,855	162,800	530,500	530,500
TOTAL - DEPARTMENT OF SOCIAL SERVICES- ADMINISTRATION	18,686,025	22,737,814	24,972,029	24,972,029

## **COMMENTS**

This budget contains the salaries and operating funds to administer all of the various Social Services Programs. These Public Assistance Programs are mandated by Federal and State statutes.

The Department has full-service facilities in Madera, Chowchilla and Oakhurst. In addition, employees are out-stationed at Madera Community Hospital.

## **Temporary Assistance to Needy Families (TANF)**

In August 1996, the Federal Government passed the Welfare Reform Bill, which included the regulations regarding TANF. The State of California, in August 1997, adopted these TANF regulations into a State Program entitled CalWORKS. An employment program is the principle component of CalWORKS. Counties are required to prepare a detailed plan on how the Program is to put the maximum number of people into employment. The Federal Bill also sets time limits in which an individual can remain on assistance without working, and the total amount of time a person has during a lifetime to receive benefits. The Madera County Department of Social Services developed and received approval from the California Department of Social Services to implement a local CalWORKS Program.

The County's CalWORKS Program provides self-sufficiency focused services under CalWORKS regulations. A wide range of services are developed through a collaborative effort with both public and private agencies, businesses, the faith community and individuals. The Program also provides follow-up services to ensure former clients are able to retain the self-sufficiency they achieved through these services. The Program's objective is to give each participant the opportunity to achieve realistically established goals to reduce dependence on welfare, increase personal responsibility, and attain self-sufficiency.

For 2013-14, it is anticipated the State will allocate approximately \$6,600,000 to the County of Madera for the CalWORKS Program. The allocation will fund the administration of the CalWORKS Programs, and current and future employment and self-sufficiency programs. The County is required to maintain a local "Maintenance of Effort" (MOE) in the amount of \$574,869 for CalWORKS administration. With the enactment of the state 2012-13 budget, the state portion of CalWORKS costs became an additional MOE paid for by shifting 1991 Mental Health Realingment funds to backfill the state portion of the CalWORKS costs. The 2013-14 MOE is the equivilant of this shifted funding. All CalWORKS/Welfare to Work costs above the Maintenance of Effort are paid 100% with Federal funds.

## **Economic Development Commission**

CalWORKS also funds the County share of the Madera County Economic Development Commission (EDC) operational costs. The Board of Supervisors, in concert with the City Councils of Chowchilla and Madera, has supported an Economic Development Commission for the purpose of attracting industry to Madera County. The thirteen member Commission consists of one City Council Member representing each of the two incorporated cities, one County Supervisor representing the County, one member representing each of the six Chambers of Commerce, one member-at-large, two members representing the Work Force Investment Board, and a member representing a Public Utility Company.

## **COMMENTS** (continued)

## **Economic Development Commission (continued)**

Funding has previously been contributed by the two Cities, the County, and other miscellaneous sources. In Fiscal Year 2013-14, the Madera County Department of Social Services will claim Madera County's cost for the Economic Development Commission services under the auspices of the CalWORKS Program in the amount of \$204,633 in order to attract new employers and employment opportunities to Madera County. CalWORKS' Maintenance of Effort can be utilized to cover these costs.

The Madera County Economic Development Commission has requested the following funding commitment for the 2013-14 fiscal year from the following sources:

	2011-12	2012-13	2013-14	
	<u>Actual</u>	<b>Authorized</b>	Recommended	
County of Madera	\$ <del>2</del> 09,852	\$206,199	\$204,633	
City of Madera	152,220	149,571	148,433	
City of Chowchilla	26,542	26,080	25,881	

## In-Home Supportive Services - Public Authority

In October 2002, the Board of Supervisors, by ordinance, created the "In-Home Supportive Services - Public Authority" as a separate and distinct legal entity for the purpose of serving as employer of record for Independent Providers; to provide the functions required of a Public Authority; and to provide other functions related to the delivery of IHSS, and that members of the Board of Supervisors serve as the governing body of the Public Authority. For details, please see the "In-Home Supportive Services - Public Authority" budget.

The necessary staff required to carry out the activities of the Public Authority is provided to the Authority from the Department of Social Services Administration Budget through an Inter-Agency agreement. During 2002-03, four (4) positions were allocated to the Social Services Administration Budget for assignment to the Public Authority. The cost of staff services is appropriated in permanent salaries, retirement and health insurance accounts in the 2013-14 Social Services Administrative budget (estimated at \$62,000). The County's cost is now absorbed into the IHSS administrative Maintenance of Effort (MOE) which is budgeted in the Public Authority budget.

The IHSS Public Authority will be sharing in certain facilities and equipment with Social Services; therefore, certain services and supplies accounts within the Social Services Administration budget will show a reduction due to the Authority's shared cost. A comment will be made in the accounts in which the Authority will share these costs.

## Reimbursement of Indirect Costs

Under the Federal provisions of the Office of Management and Budget, Circular A-87, the County has an indirect cost allocation plan in place that allows the County to be reimbursed for costs incurred by departments in the County for supplying goods and services to the Department of Social Services.

## **COMMENTS** (continued)

## Realignment 2011

For the 2011-12 state budget, the legislature enacted the Realignment of several administrative programs, shifting funding responsibility to counties and providing a revenue stream from a percentage of state sales tax to offset the additional costs. Projected administrative Realignment funding is estimated to be \$3,212,004 for fiscal year 2013-14 for Adult Protective Services and a variety of Child Welfare programs.

## **STAFFING**

Due to the fluctuating caseloads, certain social services and eligibility functions are budgeted on an average principle called a "yardstick." Actual number of positions are allocated quarterly by the County Administrative Office, as previously delegated by the Board of Supervisors. Although positions are allocated, the number of positions actually filled are limited by the availability of State and Federal funding.

Currently, there are 217 filled positions, with funding for salaries and employee benefits at a staffing level of 217 (of which 2 positions are assigned to IHSS activities for the IHSS Public Authority). Limiting the number of funded positions limits the local share of cost. During 2012-13, the Department voluntarily allowed many vacant positions to go unfunded based on possible reductions in State funding and/or elimination of State Programs. For 2013-14, the Department will communicate staffing needs to your Board as they arise.

	2012-13	2013-14
<u>Permanent</u>	<u>Authorized</u>	<u>Recommended</u>
Account Clerk I/II	8	8
Accounting Technician I	2	2
Account Clerk Supervisor I/II	3	3
Administrative Analyst I/II	6	6
Administrative Assistant or Secretary	2	2
Central Services Assistant	3	3
Data Entry Operator I	7	7
Deputy County Counsel	2	2
Deputy Director – Welfare	2	2
Director of Social Services	1	1
Eligibility Supervisor, or		
Employment & Training Worker Supervisor	30 <sup>(1)</sup>	30 <sup>(1)</sup>

## **STAFFING** (continued)

· · · · · · · · · · · · · · · · · · ·	2012-13	2013-14
<u>Permanent</u>	<u>Authorized</u>	<u>Recommended</u>
Employment & Training Worker I/II/III or		
Eligibility Worker I/II/III or Vocational Trainee, or	(4)(0)	(4)(0)
Vocational Assistant	130 <sup>(1)(2)</sup>	130 <sup>(1)(2)</sup>
Legal Assistant	0	1*
Office Assistant I/II/III	17	17 <sup>(3)</sup>
Office Assistant Supervisor I/II	5	5
Personnel Assistant	1	1
Program Manager I	5	5
Program Manager Secretary	2	2
Information Systems Supervisor	1	1
Social Worker I/II/III/IV	65 <sup>(1)</sup>	65 <sup>(1)</sup>
Social Worker Supervisor I/II	14	14
Staff Services Manager I – Fiscal	1	1
Information Systems Analyst	1	1
Systems Support Analyst	<u>4</u>	<u> </u>
Total	312	309
IHSS Unit Funded by IHSS Public Authority		
Employment Training Worker I/II/III	2	2
Office Assistant I/II	_ 1	
Program Manager I	1	1
Total	$\frac{}{4}$	<del>-</del> 4
TOTAL PERMANENT ALLOCATED POSITIONS	316	313
Actual Filled Positions	<u>316</u> 220	313 217

<sup>\*</sup>Represents the administrative reorganization approved by the Board of Supervisors on July 9, 2013, to become effective September 1, 2013.

<sup>\*\*</sup>Represents the allocation of four positions, previously allocated to the Department of Social Services, in the Information Technology Org as approved by the Board of Supervisors on June 25, 2013.

## **STAFFING** (continued)

- (1) Estimated Yardstick Allocation
- No more than 29 can be appointed to the EW III classification, and not to exceed seven (7) Employment & Training Worker III positions at any one time.
- (3) No more than six (6) Office Assistant III positions at any one time.

## **SALARIES & EMPLOYEE BENEFITS**

- **710102** Permanent Salaries (\$11,199,607) are recommended increased \$807,717 based on a recommended staffing level of 217 employees.
- **710103 Extra Help** (\$316,000) is recommended increased \$121,000 based on staffing needs for part-time help in the areas of imaging, clerical and Adoptions.
- **Overtime** (\$75,000) is recommended unchanged for overtime due primarily to staff called-out on child and adult protective service calls. Effective May 1, 1999, SB 2199 requires Adult Protective Services referrals 24 hours per day, 365 days per year.
- 710106 <u>Standby & Night Premium</u> (\$60,000) is recommended unchanged for the required standby of the Emergency Response Program. As noted in the Overtime account, the requirement of SB 2199 requires additional standby hours of the Adult Protective Services staff.
- 710200 Retirement reflects the County's anticipated contribution to Social Security and the Public Employees' Retirement System.
- **710300 Health Insurance** is based on the employer's share of health insurance premiums.
- 710400 Workers' Compensation reflects the Department's contribution to the County's Self-Insurance Internal Service Fund.

## **SERVICES & SUPPLIES**

**Communications** (\$429,000) is recommended increased \$106,000 based on projected expenses. Included in this account is the Department's share of circuit costs of the County's Wide Area Network (\$186,676).

Also included in this account is the Microwave Radio Services (\$45,238), which represents the Department's contribution to the Internal Service Fund for 2013-14 based on the number of radios in this Department utilizing the County's microwave radio network.

The IHSS Public Authority will pay \$1,322 as their share of cost for Communications.

- **Household Expense** (\$95,400) is recommended unchanged based on the current contractual janitorial service, rug service and miscellaneous janitorial supplies. This figure includes increased costs for Lake Street, as well as the expansion in Chowchilla. The IHSS Public Authority will pay \$390 as their share of cost for Household Expense.
- **720600** Insurance reflects the Department's contribution to the County's Self-Insured Liability Program.
- **General Insurance** (\$7,251) is recommended reduced \$3,834 for the Department's contribution to the County's Property Insurance Program.
- **T20605** Employer Share-Retiree Health Insurance (\$392,730) is recommended reduced \$23,270 based on actual expenditure levels for the Department's share of the County's contribution for the retirees' health insurance premiums.
- **Maintenance Equipment** (\$96,000) is recommended reduced \$16,000 based on current and projected expenditures for the maintenance of office equipment, auto maintenance, and telephone maintenance. Costs for gasoline purchased from Central Garage is allocated under Transportation and Travel. The IHSS Public Authority will pay \$300 as their share of cost for equipment maintenance.
- Maintenance Structures and Grounds (\$160,000) is recommended reduced \$10,000 for projected expenditures which includes materials and labor for the maintenance of the buildings using Building Maintenance and Grounds staff. The estimated costs for the projects are based on material costs with the maintenance staff performing the labor. The IHSS Public Authority will pay an additional \$158 as their share of cost for Maintenance of Structures.

## **SERVICES & SUPPLIES (continued)**

- **Memberships** (\$57,568) is recommended increased \$4,568 for memberships in the County Welfare Directors' Association (\$50,243); the National Association of County Human Services Administrators (NACHSA) (\$375); the Local Chapter of the Personnel Management Association (\$35), the Fresno Madera Continuum of Care (\$250); various Chambers of Commerce (\$670); the Homeless Continuum of Care (\$250) and the Central Valley Consortium (\$5,745), which participation was approved by the Board of Supervisors during 2003-04.
- **Office Expense** (\$812,100) is recommended reduced \$147,900 for office and photocopy supplies, mailing costs, and computer supplies. The reduction in appropriations reflects the projected cost to purchase 100 computer replacements (down from 200 in 2012-13) in accordance with approved replacement schedule. The IHSS Public Authority will pay \$7,700 as their share of cost for Office Expense.
- **Professional & Specialized Services** (\$2,024,147) is recommended increased \$23,574. Included in this account is the Department's cost for maintenance related to County Help Desk. This account also funds the following recommended contractual agreements:

## **NON CalWORKs PROGRAMS**

Staff Training Services (100% State Funded)	\$158,840
Employee Assistance Plan - Department contribution	5,000
Ongoing Maintenance and Operation - C-IV/Call Center Costs (County Share)	170,500
IT labor for non-WAN support – As needed County Help Desk Costs	356,274
Alarm Services	5,000
<u>Card Access System</u> - Ongoing Maintenance	35,000
Annual IT - Anti-Virus Upgrade, Software Licenses and IT Training/Training Software	86,000

# **SERVICES & SUPPLIES** (continued)

# 721400 <u>Professional & Specialized Services</u> (continued)

# NON CalWORKs PROGRAMS (continued)

Office Professional Suite Upgrade – will provide upgrade to the 2010 version for 115 employees receiving database information from the State.	\$33,500
<u>Internal Investigator</u> to be contracted to investigate personnel complaints relating to employee harassment and discrimination, as the need arises.	12,000
<u>Permanency Project</u> – this project will be used to purchase existing effective services, such as: US Search for identification and location of family members of youth in foster care to establish life-long connections to a caring adult.	25,000
<u>Rushmore</u> – to design, test, implement and maintain a case-review, data collection instrument and evaluation tool specifically designed for the Department to support and capture trends in the Food Stamp, MediCal, CalWorks, Child Welfare, and IHSS Programs. The goal is to identify trends and reduce case errors.	22,500
Employee Fingerprinting – To comply with Resolution 94-398 of the Welfare and Institutions Code 16501 (k)(1)(A) and the California Code of Records, the Department must complete criminal clearance via fingerprints of all employees who are expected to have frequent and routine contact with children as well as those employees who have access to Criminal Offenders Record Information through their assignments.	5,000
Translation and Interpreting Services.	32,000
<u>Safe Measures</u> – maintenance costs for Supervisor/management reporting software that is used to identify and track Child Welfare direct-service practices which are reviewed and audited by State and Federal agencies.	15,000
APS Case Management System - Ongoing costs for case management for APS cases	15,900

# SERVICES & SUPPLIES (continued)

# 721400 <u>Professional & Specialized Services</u> (continued)

# NON CalWORKs PROGRAMS (continued)

<u>CLETS Fingerprinting</u> – Initial and ongoing costs for fingerprinting machine for use by the Department of Social Services. Machine will reduce the current costs incurred to meet mandates for fingerprinting for Child Welfare Services and the incoming Adoptions program.	\$ 3,000
Child Abuse Prevention Intervention and Treatment (CAPIT) Program and Community-Based Child Abuse Prevention (CBCAP) – These are both Grants used to help support the local Child Abuse Prevention Council. CAPIT is \$75,000 per year, and CBCAP is expected to be \$25,000.	100,000
<u>Promoting Safe and Stable Families (PSSF)</u> – The PSSF program provides support for families in the form of early intervention, relative caregiver support and substance abuse treatment and recovery. Approximately \$80,000 will be used for funding the Healthy Beginnings Program, and is reflected in the total expense amount for that program listed under Special Department Expense (721900).	75,000
Educational Support for Dependent Youth (IVE)	170,000
Adoptions – Out of State Attorney Fees (ICPC)	20,000
MEDS Security – A portion of the Medi-Cal Administrative allocation has been reserved for ongoing costs related to the efforts to protect confidential client information. Equipment for and ongoing costs related to the department's Card Access System are also included. These costs are 100% funded by Federal and State funds.	50,000
ReadySetGo! - Contract for ILP youth.	70,000
CIV OBIEE Reporting Tool – Management reports for state and federal requirements.	29,000

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## **SERVICES & SUPPLIES (continued)**

## 721400 <u>Professional & Specialized Services</u> (continued)

## **NON CalWORKs PROGRAMS** (continued)

Fleet GPS Monitoring System – To track and provide directions for staff in field.	\$ 10,800
<u>Video Conferencing</u> – GotoCorporate (100 users)	6,200
Accucare – Alcohol Severity Index Check/Assessment for Parents	8,000
CalWORKs PROGRAMS	
<u>Learning Disabilities</u> – Contract to assist customers with learning disabilities in their job readiness activities.	50,000
<u>Economic Development</u> – Madera County Economic Development Commission (EDC) to provide job creation and business expansion, including funds for marketing EDC.	204,633
<u>Vocational Education</u> – Short-term employment classes, as well as vocational skills training to assist TANF/CalWORKS clients to be job-ready.	250,000

- **721500** Publications & Legal Notices (\$5,500) is recommended increased \$5,250 for Adoptions noticing and recruitment of foster homes and special staff.
- **Rents & Leases Equipment** (\$98,000) is recommended unchanged for the projected rental cost of eleven (11) copy machines (\$97,500) and miscellaneous rentals (\$500).
- **Rents & Leases Buildings** (\$864,830) is recommended increased \$19,830 for lease of the following facilities: 629 East Yosemite Ave (\$172,144); the Administration Office Building on 700 East Yosemite (\$156,846); 720 East Yosemite Avenue (\$369,123); the Oakhurst Office (\$56,545); the Chowchilla Office (\$84,312); the facility on Lake Street (\$24,420), and rented storage space (\$1,440). The IHSS Public Authority will pay \$3,240 as their share of facility costs.

# **SERVICES & SUPPLIES (continued)**

**721900** Special Departmental Expense (\$2,313,626) is recommended increased \$338,115. The IHSS Public Authority will pay \$1,000 as their share of costs. This account covers the following:

IRS Intercept Fee, Vital Statistics, and miscellaneous expenses.	\$ 26,000
Mental Health Substance Abuse - Contract for mental health services for clients in the CalWORKS Program.	495,205
<u>Behavioral Health</u> – Transportation costs provided for CalWORKS consumers needing transportation for mental health services (\$50,000), and Child Welfare Service Provider reimbursements (\$25,000).	75,000
<u>Medi-Cal Screening</u> – MOU with Behavioral Health to provide activities associated with the Medi-Cal eligibility screening process on behalf of public assistance applicants and case eligibility management for continuing cases.	50,000
<u>Auditor-Controller</u> – Direct charges for 1 FTE accounting services for Social Serivces.	70,000
<u>Human Resouces</u> – Direct charges for personnel related services performed by Human Resources Department for Social Services.	15,000
<u>Administration/Purchasing</u> – Direct charges for purchasing-related services performed by Admin/Purchasing on behalf of Social Services.	10,000
311 – Direct charges related to 311 services related to Social Services.	20,000
<u>General Services</u> – Direct charges for space-related services performed for Social Services.	25,000
<u>Public Health Nurse</u> - Federal and State reimbursement for a Public Health Nurse assigned to Child Welfare to assess the health needs of children and to identify resources to care for any identified health needs and PT Emergency Response Nurse.	172,000
Public Health - CalLEARN Case Mgmt (\$200k)/CNEP nutrician outcomes (\$150k)	350,000

# **SERVICES & SUPPLIES (continued)**

# **Special Departmental Expense** (continued)

Child Welfare Services reimb	oursement of related costs.		\$250,000
	itment and training activitie	llocates funds for development es for Foster Homes, including	13,000
Preserving Safe and Stable F	<u>-amilies</u>		15,000
Independent Living Skills Proincentives for specific activities High School (\$500), and attemption to the county cost.	es, such as opening a bank	account (\$25), graduating from	23,000
Adult Protective Services – p caretakers' costs, wheel chai services.			4,500
Kinship Foster Care Program successful placements of rela			5,000
Foster Family Home Recruitr	<u>nent</u>		7,000
Healthy Beginnings Program – This program provides a system of care for targeting families with children from 0 to 5 years of age in crisis and with special needs. Children in this age range who come to the attention of Child Welfare Services are referred to the program for consultation and for services, as appropriate, to the agencies below. A portion of the cost is funded through PSSF (\$80,000). Local Share of Cost is provided by First 5 Madera County (\$236,391).		687,921	
	Public Health Behavioral Health	\$317,914 78,161	

291,846

Office of Education

## **SERVICES & SUPPLIES (continued)**

**Transportation & Travel** (\$100,000) is recommended unchanged for anticipated training sessions, and cost of gasoline and maintenance purchased from Central Garage. The IHSS Public Authority will pay \$1,000 as their share of costs.

**T22100** <u>Utilities</u> (\$202,225) is recommended increased \$2,225 to provide for the Department's share of the County's utility cost. The increase reflects the additional utility costs associated with added space in Madera, Oakhurst and Chowchilla. The IHSS Public Authority will pay \$638 as their share of cost for Utilities.

## **FIXED ASSETS**

**740300 Equipment** (\$530,500) is recommended increased \$367,700 to purchase the following fixed assets:

## **Vehicles**

1 Wheelchair Accessible Van to accommodate customers with special transportation needs (N) (\$50,000)

## **Computer Equipment**

- 1 <u>Server</u> (R) (\$25,000)
- 1 VPN Ipad Access Firewall (N) (\$50,000)
- 1 System Configuration Center Manager (N) (\$50,000)
- 1 Document Dropoff Kiosk (N) (\$18,000)
- APS Case Management (N) (\$55,000)

## **Furniture**

20 Workstations/Cubicles for additional staff (N) (\$100,000)

## **Building Maintenance**

- 1 <u>HVAC System</u> 629 East Yosemite Ave Building (R) (\$50,000)
- 1 Replace Carpet at 629 East Yosemite and 720 East Yosemite buildings (R) (\$32,500)
- 1 Card Access System Upgrades to current system (N) (\$100,000)

# **FUND SOURCES** Federal/State

	<b>Total Cost</b>	<b>Local Cost</b>	Cost
Department of Social Services – Administration	\$24,972,029	\$4,897,655	\$20,074,374
Department of Social Services - Public Assistance Programs	34,844,048	9,176,198	25,667,850
Department of Social Services - General Relief	1,157,394	1,157,394	0
TOTAL	\$60,973,471	\$15,231,247	\$45,742,224
Less Estimated DSS State Realignment for 2011-12		(\$4,600,000)	4,600,000
Other Revenue <sup>(1)</sup>		(186,000)	186,000
Transfer Health Realignment		(290,000)	290,000
Transfer BHS State Realignment		(393,240)	393,240
2011 Realignment Transfer In (Admin)		(3,212,004)	3,212,004
2011 Realignment Transfer In (Assist)		(2,614,850)	2,614,850
ESTIMATED COUNTY TOTAL NET COST		\$3,935,153	\$57,038,318

<sup>&</sup>lt;sup>(1)</sup>Other revenue includes collections received from various sources for overpayments of warrants issued for Foster Care and CalWORKS.