

COUNTY OF MADERA
 BUDGET UNIT DETAIL
 BUDGET FOR THE FISCAL YEAR 2024-25

Department: **FAIRMEAD**
 Function: **LINER (11100)**
 Activity: **Liner Fund**
 Fund: **Refuse Enterprise Fund**

	<u>ACTUAL</u> <u>2022-23</u>	<u>BOARD</u> <u>APPROVED</u> <u>2023-24</u>	<u>DEPARTMENT</u> <u>REQUEST</u> <u>2024-25</u>	<u>CAO</u> <u>RECOMMENDED</u> <u>2024-25</u>
BEGINNING FUND BALANCE	3,800,000	3,800,000	4,000,000	4,000,000
<u>ESTIMATED REVENUES:</u>				
620600 Franchise Fees	500,000	500,000	1,000,000	1,000,000
640101 Interest on Cash	59,833	48,300	150,000	150,000
654033 ST - CalTrans Contributions	47,387	0	0	0
662100 Sanitation/Landfill Surcharge	9,524,239	8,605,609	13,000,000	13,000,000
662101 Landfill Surcharges	770,456	741,569	1,000,000	1,000,000
670300 Miscellaneous Revenue	189,305	0	0	0
<u>TOTAL ESTIMATED REVENUES</u>	<u>11,091,221</u>	<u>9,895,478</u>	<u>15,150,000</u>	<u>15,150,000</u>
<u>EXPENDITURES:</u>				
SALARIES & EMPLOYEE BENEFITS				
710102 Permanent Salaries	217,894	267,548	287,336	287,336
710103 Extra Help	35,674	0	0	0
710105 Overtime	6,904	6,500	6,750	6,750
710200 Retirement	99,998	108,423	121,342	121,342
710300 Health Insurance	30,933	60,855	60,868	60,868
TOAL SALARIES & EMPLOYEE BENEFITS	391,404	443,326	476,295	476,295
SERVICES & SUPPLIES				
720200 Clothing and Personal Supplies	110	0	0	0
720300 Communications	8,709	15,000	15,000	15,000
720500 Household Expenses	999	1,200	1,200	1,200
720501 Janitorial	2,785	2,900	4,000	4,000
720600 Insurance	44,689	70,731	70,731	70,731
720800 Maintenance of Equipment	0	100	100	100
720900 Maintenance of Buildings & Improvements	5,124	3,000	25,000	25,000
720907 Maintenance of Water System	7,367	8,500	10,000	10,000
721100 Memberships	7,358	5,000	6,750	6,750
721300 Office Expense	16,676	15,000	15,000	15,000

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	ACTUAL 2022-23	BOARD APPROVED 2023-24	DEPARTMENT REQUEST 2024-25	CAO RECOMMENDED 2024-25
SERVICES & SUPPLIES (continued)				
721400 Professional & Specialized Services	6,050,153	6,700,000	6,648,000	6,648,000
721426 Software Maintenance	0	0	25,000	25,000
721433 Outside Attorneys & Other Experts				
721500 Publications & Legal Notices				
721600 Rents & Leases - Equipment				
721500 Publications & Legal Notices	790	1,500	1,500	1,500
721602 Rent/Lease Other Eqpt	2,745	3,000	3,000	3,000
721800 Small Tools & Instruments	0	1,500	1,500	1,500
721900 Special Departmental Expense	321,834	350,000	500,000	500,000
722000 Transportation & Travel	2,847	5,000	5,000	5,000
722100 Utilities	54,806	54,000	60,000	60,000
TOTAL SERVICES & SUPPLIES	6,526,993	7,236,431	7,391,781	7,391,781
OTHER CHARGES				
730330 Rents/Leases Principal	100	0	0	0
731400 Interfund Expense	177,404	200,000	210,000	210,000
731401 Interfund Expend-Cost Plan	264,794	122,264	0	0
TOTAL OTHER CHARGES	442,298	322,264	210,000	210,000
FIXED ASSETS				
740200 Buildings and Improvements	714,534	4,047,000	2,846,000	2,846,000
740300 Equipment	0	0	75,000	75,000
TOTAL FIXED ASSETS	714,534	4,047,000	2,921,000	2,921,000
OTHER FINANCING USES				
750100 Operating Transfers Out-Gen Fund	70,000	70,000	100,000	100,000
TOTAL OTHER FINANCING USES	70,000	70,000	100,000	100,000
770100 Intrafund Transfer	550,000	771,412	850,000	850,000
780100 Appropriation for Contingency	0	1,415,000	7,200,924	7,200,924

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Department: FAIRMEAD
 LINER (11100)
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 Activity: Refuse
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	ACTUAL <u>2022-23</u>	BOARD APPROVED <u>2023-24</u>	DEPARTMENT REQUEST <u>2024-25</u>	CAO RECOMMENDED <u>2024-25</u>
<u>TOTAL EXPENDITURES</u>	<u>8,695,230</u>	<u>14,305,433</u>	<u>19,150,000</u>	<u>19,150,000</u>
<u>USE OF FUND BALANCE (REV - EXP)</u>	<u>(2,395,991)</u>	<u>4,409,955</u>	<u>4,000,000</u>	<u>4,000,000</u>

COMMENTS

Pursuant to Article XI, Section 7, of the California Constitution and Public Resources Code (PRC) 40059, the County is responsible for solid waste management within the unincorporated areas of Madera County. The County established a Solid Waste Management program under County Code Chapter 7.24 to promote public health, safety, and welfare of the residents and businesses of Madera County.

The County of Madera has a contractual agreement with Red Rock Environmental Group (MCC 9717-C-2012) for the purpose of operating the County's sanitary landfill at Fairmead (Landfill). The Landfill is open to the public Monday - Friday 8:00 A.M. to 4:30 P.M. and Saturday from 7:00 A.M. to 2:30P.M., except for designated Holidays. The County also has a contractual agreement with Red Rock Environmental Group (No. MCC 9718-C-2012) for operating the County's North Fork Transfer Station, inclusive of hauling waste from the transfer station to the Landfill. The North Fork Transfer Station is open to the public Tuesday – Saturday from 8:00 A.M. to 4:00 P.M.

The County's Household Hazardous Waste (HHW) facility was constructed and placed into operation in 2007/2008 at the Fairmead Landfill in an effort to divert HHW from being deposited into the Landfill. The HHW facility is open to the public on Saturdays from 9:00 AM to 1:00 PM at no cost to County residents to dispose of household hazardous waste.

Madera County offers non-mandatory waste collection services through two franchise haulers: Red Rock Environmental Group is the franchisee for waste collected from the Valley Franchise area and Emadco Disposal is the franchisee for waste collected from the Mountain Franchise area.

In 2023, the Department commenced a comprehensive Solid Waste Management System Assessment and Evaluation (Report) to determine the operational and financial health and stability of the Solid Waste Program. The final Report was released in March 2024 and identified no operational concerns or issue with the Solid Waste Program. The Report did however identify a projected significant financial shortfall of revenues to cover the cost of operating the Solid Waste Program to provide disposal services. As a result, the Board took steps in April 2024 to adjust disposal fees at the Fairmead Landfill and North Fork Transfer Station, as well as tipping fees charged to the Franchise collection haulers and contract operator. These adjustments were necessary to cover the ongoing costs of service as well as current and future Capital needs for the disposal facilities to operate and remain in compliance with regulatory requirements.

Solid Waste Flow Control Agreement

On December 6, 2022, Madera County entered into an agreement renewal (MCC 12379-22) with Mid Valley Disposal Inc. (MVD) to bring a specified minimum tonnage amount of non-franchise waste from the City of Madera and the City of Chowchilla to the Fairmead Landfill. The current minimum tipping fees under the agreement as of July 1, 2023 are \$27.00/ton for Municipal Solid Waste (MSW), \$18.50/ton for Green Waste, and \$20.50/ton for Wood Waste. Per the terms of the contract, price adjustments of tipping fees under the contract will occur annually on July 1st based on Consumer Price Index (CPI), with a maximum 4% increase per year.

Public Disposal Facility Fees

On April 9, 2024, the Board of Supervisors approved disposal facility fee adjustments (Resolution 2024-037) to the public tipping fees

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at the Fairmead Landfill (FL) of \$125.74/ton for MSW, \$65.21/ton for Wood Waste, and \$43.48/ton for Green/Yard Waste. Flat rate disposal fees were also adjusted by Resolution. These fees become effective July 1, 2024.

The Board also approved adjustments to the public disposal fees at the North Fork Transfer Station as follows: \$227.05/ton for MSW, \$65.21/ton for Wood Waste, and \$43.48/ton for Green/Yard Waste. Flat rate disposal fees were also adjusted by Resolution. These fees become effective July 1, 2024.

Franchise Hauler and Contract Operator Tipping Fees

On April 9, 2024, the Board of Supervisors approved an adjustment of the tipping fee for Franchise Haulers (Red Rock and Emadco) and Contract Operator from to \$124.89/ton for MSW. Tipping fees for Wood Waste were also adjusted to \$40.27/ton and tipping fees for Green/Yard Waste were adjusted to \$36.50/ton.

ESTIMATED REVENUES

This budget is funded by landfill surcharges based on the current disposal facility fees and franchise hauler tipping fees. The Valley Collection Franchise agreement with Red Rock Environmental Group and the Mountain Franchise Agreement with Emadco Disposal have a franchise fee of 6% of gross billings. (Revenues for this budget are reflected on the appropriation request.)

- 620600** **Franchise Fees** (\$1,000,000) is recommended based on the projected 6% franchise fees collected from the Franchise Agreements with Red Rock and Emadco.
- 640101** **Interest on Cash** (\$150,000) is recommended based on interest earned on balance in Liner fund.
- 662100** **Sanitation/Landfill Surcharge** (\$13,000,000) is recommended for estimated revenue collected from contracted haulers for monthly disposal fee charges and public charges at the Fairmead Landfill.
- 662101** **Landfill Surcharge** (\$1,000,000) is recommended for estimated revenue collected from disposal fee charges at the North Fork transfer station.
- 673000** **Miscellaneous** (\$0) is not budgeted this fiscal year.

EXPENDITURES

- 710102 **Permanent Salaries** (\$287,336) is recommended based on the cost of recommended staffing.
- 710103 **Extra Help** (\$0) is not recommended. All salaries are budgeted in Permanent Salaries.
- 710105 **Overtime** (\$6,750) is recommended based on the cost of recommended staffing and historical costs.
- 710200 **Retirement** (\$121,342) reflects the County's anticipated contribution to Social Security and the Public Employees' Retirement System.
- 710300 **Health Insurance** (\$60,868) is based on the employer's share of health insurance premiums.
- 720300 **Communications** (\$15,000) is recommended unchanged for multiple telephone lines, an internet connection for landfill operations, and the alarm system.
- 720500 **Household Expense** (\$1,200) is recommended unchanged for the purchase of drinking water and other household supplies.
- 720501 **Janitorial** (\$4,000) is recommended increased \$1,100 for janitorial services.
- 720600 **Insurance** (\$70,731) is recommended to reflect the Department's contribution to the County's Self-Insured Liability Program.
- 720800 **Maintenance of Equipment** (\$100) is recommended unchanged for the maintenance of the County vehicle.
- 720900 **Maintenance of Buildings & Improvements** (\$25,000) is recommended increased \$22,000 for various repairs to the Landfill office and Scale House.
- 720907 **Maintenance of Water System** (\$10,000) is recommended increased \$1,500 for Special Districts' staff time to operate and manage the potable water system and minor expenses on the water system.
- 721100 **Memberships** (\$6,750) is recommended increased \$1,750 for annual membership fees.
- 721300 **Office Expense** (\$15,000) is recommended unchanged for the purchase of custom receipt tags and office supplies and postage for monthly billing statements.

EXPENDITURES (continued)

- 721400** **Professional & Specialized Services** (\$6,648,000) is recommended to provide for the following:
- \$3,851,000 Operation and services of the Fairmead Landfill by Red Rock Environmental Group, and compaction incentives
 - \$1,100,000 Operation and services of the North Fork Transfer Station by Red Rock Environmental Group
 - \$1,400,000 Professional Services for Operation, maintenance, monitoring and reporting of the flare, leachate, and landfill gas collection system. These are for routine tasks with Tetra Tech-BAS (TTBAS)
 - \$287,000 Professional services for Solid Waste Consulting (HDR)
 - \$10,000 Professional services related to regulatory compliance and legislation tracking
- 721426** **Software Maintenance** (\$25,000) is recommended to provide for licenses and maintenance of scale house software systems and SB 1383 record keeping and reporting software.
- 721500** **Publications & Legal Notices** (\$1,500) is recommended unchanged for notices published in the local newspaper and printing of notices for SB1383.
- 721602** **Rent/Lease Other Equipment** (\$3,000) is recommended unchanged for the rental of copier equipment.
- 721800** **Small Tools & Instruments** (\$1,500) is recommended unchanged for landfill gas monitoring devices, security camera system and other tools.
- 721900** **Special Departmental Expense** (\$500,000) is recommended increased \$150,000 for the following regulatory and departmental expenses listed below. These expenses are based on tonnages received, hours used for certain types of equipment, etc. Expenses vary year to year.
- Department of Resources Recycling and Recovery, CalRecycle (formerly the California Integrated Waste Management Board) for administrative and regulatory oversight fees.
 - State Regional Water Quality Control Board (RWCQB) for administrative and regulatory oversight fees
 - San Joaquin Valley Air Pollution Control District Permit.
- 722000** **Transportation & Travel** (\$5,000) is recommended unchanged for training, meeting, and conference expenses.
- 722100** **Utilities** (\$60,000) is recommended increased \$6,000 for payment of utilities for the storage of landfill artifacts, the scale house, and the flare (component of the gas extraction system).

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EXPENDITURES (continued)

- 731400** **Interfund Expense-Staffing** (\$210,000) is recommended increased \$10,000 for the use of Public Works staff. Staff who work directly for Solid Waste will be charged to the 11100 Salaries & Benefits.
- 731401** **Interfund Expend-Cost Plan** (\$0) is recommended as the fund currently has a credit balance for their share of A-87 charges.
- 740200** **Buildings and Improvements** (\$2,846,000) is recommended increased for payment of Solid Waste infrastructure and Capital Improvement costs:
- Landfill gas system improvements \$780,000
 - South Road Improvement (Design/Construction) \$1,600,000
 - Leachate Pond (Design/Permitting) \$200,000
 - Phase 3A/B Liner (Design) \$134,000
 - Landfill Diesel Tank replacement \$150,000
- 740300** **Equipment** (\$75,000) is recommended increased \$85,000 to purchase a truck to traverse the landfill terrain.
- Super Duty F250 XL 4WD Crew Cab
- 750100** **Operating Transfer Out – General Fund** (\$100,000) is recommended to pay Environmental Health for their regulatory oversight. Local Enforcement Agency (County Environmental Health Department) fees related to the State-mandated oversight of landfill operations; and reimbursements for costs incurred by County Environmental Health Department.
- 770100** **Intrafund Transfer** (\$850,000) is recommended to transfer money into the Liner Closure and Post-Closure Care Fund.
- 780100** **Appropriation for Contingency** (\$7,200,924) is the recommended for appropriation for contingencies. The budgeted amount is a portion of the cost needed for the next liner construction project scheduled for FY 25/26

**COUNTY OF MADERA
BUDGET UNIT POSITION SUMMARY
BUDGET FOR THE FISCAL YEAR 2024-25**

Department: Fairmead
Liner (11100)
Function: Liner Fund
Activity: Refuse
Fund: Enterprise Fund

<u>JCN</u>	<u>CLASSIFICATION</u>	<u>2023-24 Authorized Positions</u>		<u>2024-25 Proposed Positions</u>		<u>Y-O-Y Changes in Positions</u>		<u>Notes</u>
		<u>Funded</u>	<u>Unfunded</u>	<u>Funded</u>	<u>Unfunded</u>	<u>Funded</u>	<u>Unfunded</u>	
3636	Program Assistant I or							
3637	Program Assistant II	2.0	-	2.0		-	-	
3329	Program Manager	1.0		1.0		-		
3745	Solid Waste Manager	1.0	-	1.0		-	-	
TOTAL		<u>4.0</u>	<u>-</u>	<u>4.0</u>	<u>-</u>	<u>-</u>	<u>-</u>	

NOTES: