FINANCIAL STATEMENTS

FOR THE YEAR ENDED JUNE 30, 2020

JUNE 30, 2020

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INDEPENDENT AUDITORS' REPORT

To the Board of Supervisors County of Madera, California

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, business-type activities and each major fund of Service Area 03 – Parksdale (the District), a component unit of the County of Madera, California as of and for the year ended June 30, 2020 and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the California Code of Regulations, Title 2, Section 1131.2, State Controller's *Minimum Audit Requirements* for California Special Districts. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, business-type activities and each major fund of the District as of June 30, 2020, and the respective changes in its financial position and cash flows, where applicable, for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the budgetary comparison information on page 24 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during the audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Management has omitted the Management's Discussion and Analysis that accounting principles generally accepted in the United States of America require to be presented to supplement the basic financial statements. Such missing information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. Our opinion on the basic financial statements is not affected by this missing information.

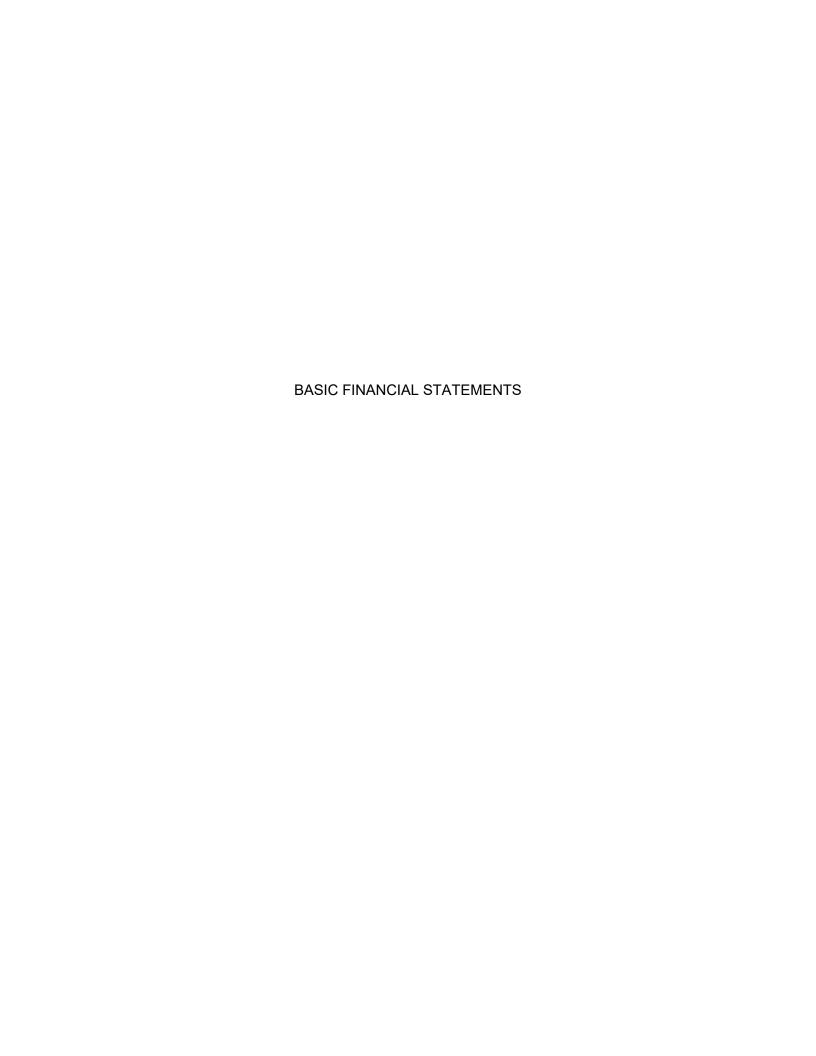
Other Information

Our audit was conducted for the purpose of forming an opinion on the basic financial statements as a whole. The supplementary information on pages 25-27 is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all materials respects in relation to the basic financial statements as a whole.

HUDSON HENDERSON & COMPANY, INC.

Hudson Harderson & Company, Inc.

Fresno, California December 23, 2021





STATEMENT OF NET POSITION JUNE 30, 2020

	vernmental ctivities	siness-Type Activities	 Total
ASSETS Cash and investments Cash and investments - restricted Accounts receivable Interest receivable	\$ 347,394 - 1,560 562	\$ 1,134,976 60,566 218,288 2,059	\$ 1,482,370 60,566 219,848 2,621
Capital assets, not being depreciated Land Land under roads Capital assets being depreciated, net	3,490 370,268	8,750 -	12,240 370,268
Water and sewer systems Equipment	 <u>-</u>	 1,632,878 7,164	 1,632,878 7,164
Total Assets	 723,274	 3,064,681	 3,787,955
LIABILITIES			
Accounts payable Interest payable Deposits from others	-	29,211 45,816 18,221	29,211 45,816 18,221
Due to County of Madera	152	87,894	88,046
Unearned revenue Noncurrent liabilities: Due in more than one year	-	3,384 459,803	3,384 459,803
Total Liabilities	152	644,329	644,481
NET POSITION			
Net investment in capital assets Restricted for:	373,758	1,648,792	2,022,550
Road maintenance Debt service Unrestricted	349,364	- 60,566 710,994	349,364 60,566 710,994
Total Net Position	\$ 723,122	\$ 2,420,352	\$ 3,143,474

STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2020

				Program	Net (Expense) Revenue and						
			F	Revenues		Changes in Net Position					
			С	harges for	Gove	rnmental	Busin	ess-Type			
	E	xpenses		Services	Ac	tivities	Ac	tivities		Total	
Governmental Activities:											
Road maintenance	\$	2,177	\$	19,140	\$	16,963	\$		\$	16,963	
Total governmental activities		2,177		19,140		16,963		<u>-</u>		16,963	
Business-Type Activities:											
Water		216,356		298,608		-		82,252		82,252	
Sewer		355,841		419,457		-		63,616		63,616	
Street Lights		8,730		-		-		(8,730)		(8,730)	
Other		160,537		259,741				99,204		99,204	
Total business-type activities		741,464		977,806		<u>-</u>		236,342		236,342	
Total primary government	\$	743,641	\$	996,946		16,963		236,342		253,305	
Co	noral ra	venues:									
	Property					_		297		297	
		ent earnings				5,426		16,984		22,410	
	Total g	general rever	nues			5,426		17,281		22,707	
Ch	anges iı	n net positior	1			22,389		253,623		276,012	
Ne	t positio	n - beginning	3			700,733	2	2,166,729		2,867,462	
Ne	t positio	n - ending			\$	723,122	\$ 2	2,420,352	\$	3,143,474	

BALANCE SHEET GOVERNMENTAL FUND JUNE 30, 2020

	SA 03A		
ASSETS Cash and investments Accounts receivable Interest receivable	\$ 347,394 1,560 562		
Total Assets	\$ 349,516		
LIABILITIES Due to County of Madera	\$ 152		
Total Liabilities	 152		
FUND BALANCES Restricted for: Road maintenance	 349,364		
Total Fund Balances	 349,364		
Total Liabilities and Fund Balances	\$ 349,516		

RECONCILIATION OF THE BALANCE SHEET OF THE GOVERNMENTAL FUNDS TO THE GOVERNMENT-WIDE STATEMENT OF NET POSITION JUNE 30, 2020

Amounts reported for governmental activities in the statement of net position are different because:

Fund balances - governmental funds	\$ 349,364
Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds.	 373,758
Net position of governmental activities	\$ 723.122

STATEMENT OF REVENUES, EXPENDITURES, AND CHANGE IN FUND BALANCE GOVERNMENTAL FUND FOR THE YEAR ENDED JUNE 30, 2020

	SA 03A
REVENUES Assessments Investment earnings	\$ 19,140 5,426
Total revenues	24,566
EXPENDITURES	
Road maintenance: General and administrative Maintenance - roads Utilities	84 1,817 276
Total expenditures	2,177
Net change in fund balances	22,389
Fund balances - beginning	326,975
Fund balances - ending	\$ 349,364

RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGE IN FUND BALANCE OF THE GOVERNMENTAL FUND TO THE GOVERNMENT-WIDE STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2020

Amounts reported for governmental activities in the statement of activities are different because:

Net change in fund balance - governmental fund	\$ 22,389
Government funds report capital outlays as expenditures. However, in the statement of activities, the cost of these assets is allocated over their estimated useful lives and reported as depreciation expense.	
Change in net position of governmental activities	\$ 22,389

STATEMENT OF NET POSITION PROPRIETARY FUND JUNE 30, 2020

	Proprietary Funds						
	SA 03	SA 03B	Total				
ASSETS							
Current Assets:							
Cash and investments	\$ 430,501	\$ 704,475	\$ 1,134,976				
Cash and investments - restricted	60,566	-	60,566				
Accounts receivable	192,328	25,960	218,288				
Interest receivable	962	1,097	2,059				
Due from other divisions	66,441		66,441				
Total Current Assets	750,798	731,532	1,482,330				
Non-Current Assets:							
Capital assets:							
Land	8,750	-	8,750				
Depreciable assets	2,494,947	631,849	3,126,796				
Accumulated depreciation	(1,390,660)	(96,094)	(1,486,754)				
Total Non-Current Assets	1,113,037	535,755	1,648,792				
Total Assets	1,863,835	1,267,287	3,131,122				
LIABILITIES							
Current Liabilities:							
Accounts payable	24,300	4,911	29,211				
Interest payable	45,609	207	45,816				
Deposits from others	11,021	7,200	18,221				
Due to County of Madera	68,925	18,969	87,894				
Due to other divisions	-	66,441	66,441				
Unearned revenue	3,112	272	3,384				
Total Current Liabilities	152,967	98,000	250,967				
Non-Current Liabilities:							
Advances from County of Madera	455,314	4,489	459,803				
Total Non-Current Liabilities	455,314	4,489	459,803				
Total Liabilitites	608,281	102,489	710,770				
NET POSITION							
Net investment in capital assets	1,113,037	535,755	1,648,792				
Restricted for debt service	60,566	-	60,566				
Unrestricted	81,951	629,043	710,994				
Total Net Position	\$ 1,255,554	\$ 1,164,798	\$ 2,420,352				

STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION PROPRIETARY FUND FOR THE YEAR ENDED JUNE 30, 2020

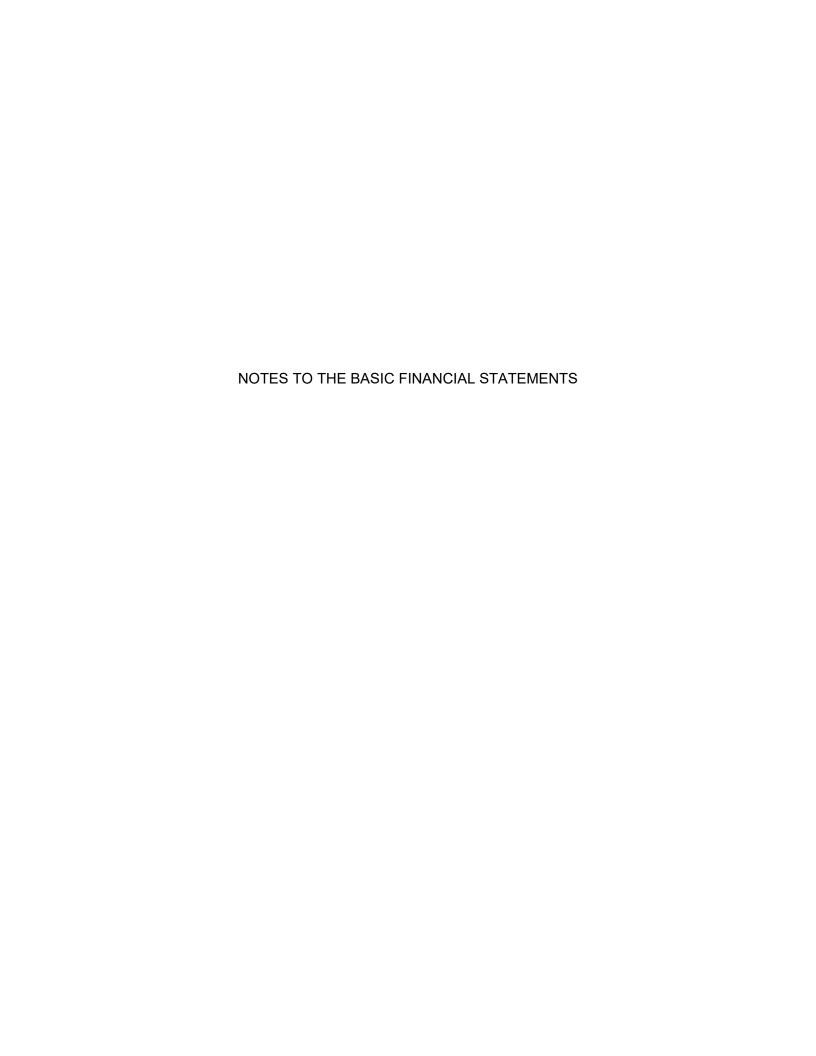
	Proprietary Funds								
		SA 03		SA 03B		Total			
Operating Revenues:	-								
Charges for services	\$	717,892	\$	259,721	\$	977,613			
Other revenues		173		20		193			
Total Operating Revenues		718,065		259,741		977,806			
Operating Expenses:									
Services and supplies		96,971		86,523		183,494			
Maintenance		104,745		33,899		138,644			
Insurance		41,046		5,864		46,910			
Utilities		291,583		18,407		309,990			
Depreciation		39,533		15,797		55,330			
Total Operating Expenses		573,878		160,490		734,368			
Operating Income (Loss)		144,187		99,251		243,438			
Non-Operating Revenue (Expenses):									
Taxes		297		-		297			
Investment income		6,317		10,667		16,984			
Interest and fiscal charges		(7,049)		(47)	_	(7,096)			
Total Non-Operating Revenue (Expenses)		(435)		10,620		10,185			
Change in Net Position		143,752		109,871		253,623			
Net Position, Beginning of Year		1,111,802		1,054,927		2,166,729			
Net Position, End of Year	\$	1,255,554	\$	1,164,798	\$	2,420,352			

STATEMENT OF CASH FLOWS PROPRIETARY FUND FOR THE YEAR ENDED JUNE 30, 2020

	Proprietary Funds						
	SA 03			SA 03B		Total	
Cash flows from operating activities: Cash receipts from customers and users Cash paid to suppliers	\$	693,318 (501,055)	\$	254,612 (124,804)	\$	947,930 (625,859)	
Net cash provided by (used for) operating activities		192,263		129,808		322,071	
Cash flows from non-capital financing activities: Taxes Inter-division loans Interest paid on non-capital debt Net cash provided by (used for) non-capital financing activities	_	297 21,626 (8,316) 13,607		(21,626) (151) (21,777)	_	297 - (8,467) (8,170)	
Cash flows from investing activities: Investment income received		6,562		11,520		18,082	
Net cash provided by (used for) investing activities Net increase (decrease) in cash and investments		6,562 212,432		11,520 119,551		18,082 331,983	
Cash and investments, beginning of the year		278,635		584,924		863,559	
Cash and investments, end of the year	<u>\$</u>	491,067	\$	704,475	\$	1,195,542	
Reconciliation of Cash and Investments to the Statement of Net Po Cash and Investments per Statement of Net Position Restricted Cash and Investments per Statement of Net Position	osition \$	430,501 60,566	\$	704,475 -	\$	1,134,976 60,566	
Total Cash and Investments per Statement of Net Position	\$	491,067	\$	704,475	\$	1,195,542	

STATEMENT OF CASH FLOWS PROPRIETARY FUND FOR THE YEAR ENDED JUNE 30, 2020

	Proprietary Funds						
	SA 03		SA 03B			Total	
Reconciliation of Operating Income (Loss) to Net Cash Provided by	(Used	d for) Operat	ing A	ctivities			
Operating income (loss) Adjustments to reconcile operating income (loss) to net cash provided by (used for) operating activities:	\$	144,187	\$	99,251	\$	243,438	
Depreciation Changes in operating assets and liabilities:		39,533		15,797		55,330	
Decrease/(Increase) in accounts receivable Decrease/(Increase) in due from County of Madera Increase/(Decrease) in accounts payable Increase/(Decrease) in due to County of Madera Increase/(Decrease) in deposits from others Increase/(Decrease) in unearned revenue		(25,077) 40 21,539 11,751 1,650 (1,360)	_	(6,465) 7 4,565 15,324 1,350 (21)	_	(31,542) 47 26,104 27,075 3,000 (1,381)	
Net cash provided by (used for) operating activities	\$	192,263	\$	129,808	\$	322,071	





NOTES TO THE BASIC FINANCIAL STATEMENTS JUNE 30, 2020

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The basic financial statements of the **SA 03 – Parksdale** (District) have been prepared in conformity with generally accepted accounting principles (GAAP) as applied to governmental agencies. The Governmental Accounting Standards Board (GASB) is the accepted standard setting body for establishing governmental accounting and financial reporting principles. The more significant of the District's accounting policies are described below.

A. Reporting Entity

SA 03 Parksdale is located southeast of the Madera City limits. It encompasses the area between Road 28 on the west, Road 29 ½ on the east, Avenue 14 on the north, and Avenue 13 on the south. The District provides water, sewer and street light services to residential and commercial connections within the District's boundaries. The District was formed on December 19, 1972 by Resolution No. 72-536.

The Water System serves both SA 03 and SA 03B for a total of 699 improved units and 48 standby water units. The Sewer System provides wastewater collection service to 709.1 improved units and 54 standby units in SA 03 and SA 03B. The water and sewer rates are billed monthly and were last set on October 11, 2005 by Ordinance No. 611. On December 12, 2017, water and sewer rates were increased by Resolution No. 2017-178 based on the result of the rate study. There are also street lights in the system, but no current assessments for them.

SA 03B Parksdale is located on the northwest corner of the intersection of Avenue 13 1/3 and Road 29, which lies on the north side of SA 03's service boundary. This zone of benefit provides services for Self Help Enterprises residential subdivision. The assessed services in this zone of benefit include water, sewer, parks and landscaping, street light, storm drain, road maintenance, and fire protection. The rates for these services were set by Resolution No. 2010-063 on March 23, 2010 and include an annual Consumer Price Index adjustment. The monthly rates per improved single family unit are \$26.27 for water, \$14.60 for County sewer collection, \$34.60 for City sewer treatment, \$2.33 for lighting, \$16.66 for parks, \$5.33 for storm drain, \$9 for roads, \$7.67 for fire and \$13 for District administration. The standby rates for unimproved parcels are \$1.86. There are no property tax monies dedicated for this zone of benefit.

SA 03A Parksdale Estates Road Maintenance is located three and one half miles east of the City of Madera and accessed north from Avenue 13 by way of Road 28, 28 ½, and 29 ½. SA 03A was formed on July 17, 1990 by Resolution 90-161. SA 03A provides road maintenance to approximately 190 parcels served by 1.11 miles of paved roads (including curb and gutter). When the District was formed, a direct assessment of \$100 per parcel per year for road maintenance was approved.

The Board of Supervisors is the governing body of the District. The District is considered a blended component unit of the County of Madera and is reported as a special revenue fund in the County of Madera financial statements. The financial statements included in this report are intended to present the financial position and results of operations of only the District. They are not intended to present the financial position or results of operations of the County of Madera taken as a whole.

B. Basis of Presentation and Method of Accounting

The accounts of the District are organized on the basis of funds, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues, and expenditures or expenses, as appropriate. The District resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled.

NOTES TO THE BASIC FINANCIAL STATEMENTS JUNE 30, 2020

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

B. Basis of Presentation and Method of Accounting (Continued)

Government-Wide Financial Statements

The government-wide financial statements include a Statement of Net Position and a Statement of Activities. These financial statements are presented on an "economic resources" measurement focus and the accrual basis of accounting. Accordingly, all the District's assets and liabilities, including capital assets, as well as infrastructure assets and long-term liabilities, are included in the accompanying Statement of Net Position. The Statement of Activities presents changes in net position. An economic resource focus concentrates on an entity's net position. All transactions and events that affect the total economic resources (net position) during the period are reported. An economic resources measurement focus is inextricably connected with full accrual accounting. Under the full accrual basis of accounting, revenues are recognized in the period which they are earned, while expenses are recognized in the period in which the liability is incurred.

Charges for services is reported as program revenue for the District.

Fund Financial Statements

The fund financial statements provide information about the District's funds, separate statements for each fund category – *governmental and proprietary* – are presented. The emphasis of fund financial statements is on major governmental and enterprise funds, each displayed in a separate column. All remaining governmental and enterprise funds are separately aggregated and reported as non-major funds.

The District reports the following major governmental funds:

• The SA 03A – Road Maintenance fund is used to account for all financial resources of the District relating to the maintenance of the paved roads within the District.

The District reports the following major proprietary funds:

- The SA 03 Water and Sewer Operations & Maintenance fund is used to account for all financial resources of the District relating to water and sewer services provided to the residential development and commercial property of the District.
- The SA 03B Water, Sewer, Parks, Lighting, Drainage, Fire, and Road Operations & Maintenance fund is used to account for all financial resources of the District relating to water, sewer, parks, lighting, drainage fire and road services provided to the Self Help Enterprises residential subdivision.

Governmental Fund Financial Statements

Governmental fund financial statements include a Balance Sheet and a Statement of Revenues, Expenditures, and Change in Fund Balance. An accompanying schedule is presented to reconcile and explain the differences in fund balance as presented in these statements to the net position presented in the government-wide financial statements.

NOTES TO THE BASIC FINANCIAL STATEMENTS JUNE 30, 2020

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

B. Basis of Presentation and Method of Accounting (Continued)

Governmental Fund Financial Statements (Continued)

Governmental funds are accounted for on a spending or "current financial resources" measurement focus and the modified accrual basis of accounting. Accordingly, only current assets and current liabilities are included on the Balance Sheet. The Statement of Revenues, Expenditures and Change in Fund Balance presents increases (revenues and other financing sources) and decreases (expenditures and other financing uses) in net current assets. Under the modified accrual basis of accounting, revenues are recognized in the accounting period in which they become both measureable and available to finance expenditures of the current period.

Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the District considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures are recorded in the accounting period in which the liability is incurred.

Unavailable revenues arise when potential revenues do not meet both the "measureable" and "available" criteria for recognition in the current period. In subsequent periods, when both revenue recognition criteria are met or when the government has a legal claim to the resources, the unavailable revenue is removed from the Balance Sheet and revenue is recognized.

The District's revenues consist of assessments and revenue from use of money and property. Program expenses are defined as those expenses directly related to providing road maintenance services.

Since the governmental fund statements are presented on a different measurement focus and basis of accounting than the government-wide financial statements, reconciliation is necessary to explain the adjustments needed to transform the fund-based financial statements into the government-wide presentation.

Proprietary Fund Financial Statements

Proprietary fund financial statements include a Statement of Net Position and a Statement of Revenues, Expenses, and Change in Net Position, and a Statement of Cash Flows.

Proprietary funds are accounted for using the "economic resources" measurement focus and the accrual basis of accounting. Accordingly, all assets and liabilities (whether current or noncurrent) are included on the Statement of Net Position. The Statement of Revenues, Expenses, and Change in Net Position presents increases (revenues) and decreases (expenses) in total net position. Under the accrual basis of accounting, revenues are recognized in the period in which they are earned, while expenses are recognized in the period in which the liability is incurred.

Operating revenues in the proprietary funds are those revenues that are generated from the primary operations of the fund. The principal operating revenues of the District are charges for services. All other revenues are reported as non-operating revenues. Operating expenses are those expenses that are essential to the primary operations of the fund. Operating expenses for the District include the costs of sales and services, administrative expenses, and depreciation on capital assets. All other expenses are reported as non-operating expenses.

NOTES TO THE BASIC FINANCIAL STATEMENTS JUNE 30, 2020

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

C. Cash and Investments

Cash and investments shown in the Statement of Net Position and in the Balance Sheet represent the District's share of the County of Madera's cash and investment pool. Interest earnings from this pool are transferred to the District on a quarterly basis based on the District's average daily balance. The County has an investment committee, which performs regulatory oversight for its pool as required by California Government Code Section 27134.

D. Receivables

Receivables consist of interest and assessments from the County of Madera and fees charged for water and sewer services. Management believes its receivables to be fully collectible, and accordingly, no allowance for doubtful accounts is required.

E. Property Taxes/Assessments

Secured and unsecured property taxes/assessments are levied in July each year. Property taxes/assessments become a lien against the property as of January 1 of each year. Secured property taxes/assessments are payable in two installments which are due November 1 and February 1. Unsecured property taxes/assessments are due on August 31. All property taxes/assessments receivable are due from property owners within the District.

F. Capital Assets

Capital assets, which include property, plant, equipment, and infrastructure assets (such as roads and similar items), are reported in the Statement of Net Position. Capital assets are defined by the District as assets with a cost of more than \$5,000 for machinery and equipment and \$10,000 for the other categories of capital assets with an estimated useful life of more than one year. Capital assets are valued at historical cost or estimated historical cost if actual historical cost was not available. Donated assets are valued at their estimated acquisition value on the date donated.

Depreciation is recorded on a straight-line basis over estimated useful lives of the assets as follows:

<u>Depreciable Asset</u>	Estimated Life
Infrastructure	20-50 years
Water and Sewer Systems	16-65 years
Structures and Improvements	30-50 years
Equipment	3-20 years

Maintenance and repairs are charged to operations when incurred. Betterments and major improvements which significantly increase values, change capacities, or extend useful lives are capitalized.

NOTES TO THE BASIC FINANCIAL STATEMENTS JUNE 30, 2020

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

G. Budget

The District's budget is prepared on the modified accrual basis of accounting consistent with GAAP. The proposed budget is the spending authority from July until budget hearings are held at the end of August and the County of Madera Board of Supervisors formally adopts the budget in early September. Once approved, the Board of Supervisors may amend the legally adopted budget when unexpected modifications are required in estimated revenues and appropriations. Unencumbered appropriation for annual budgeted funds lapses at fiscal year-end.

Revenues are budgeted by source. Expenditures are budgeted by objects as follows: services and supplies, other charges, and capital outlay. This constitutes the legal level of control. Expenditures may not exceed appropriations for travel, transportation and education. Budget revisions between object levels, for travel, transportation, and education, or specific capital outlays are subject to final approval by the Board of Supervisors. Revisions less than \$5,000 within the object levels (excluding transportation, travel & education and specific capital outlays) can be approved by the County Administrative Officer. There were no revisions to the budget made throughout the year.

H. Net Position and Fund Balances

Government-Wide Financial Statements

In the government-wide financial statements, net position is classified in the following:

- Net investment in capital assets This category groups all capital assets, including infrastructure, into
 one component of net position. Accumulated depreciation and the outstanding balances of debt that
 are attributable to the acquisition, construction or improvement of these assets reduce the balance in
 this category.
- Restricted This category presents external restrictions imposed by creditors, grantors, contributors, laws, or regulations of other governments and restrictions imposed by law through constitutional provisions or enabling legislation.
- Unrestricted This category represents all other net position of the District, that do not meet the definition of "net investment in capital assets" or "restricted net position."

NOTES TO THE BASIC FINANCIAL STATEMENTS JUNE 30, 2020

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

H. Net Position and Fund Balances (Continued)

Fund Financial Statements

The governmental fund financial statements present fund balances based on classifications that comprise a hierarchy that is based primarily on the extent to which the District is bound to honor constraints on the specific purposes for which amounts in the respective governmental funds can be spent. The classifications used in governmental fund financial statements are as follows:

- Nonspendable Fund Balance includes amounts that are not in a spendable form (such as inventories or prepaid amounts, and long-term loans and notes receivable) or are legally or contractually required to be maintained intact (such as principal of a permanent fund).
- Restricted Fund Balance includes amounts that can be spent only for specific purposes stipulated by external parties (such as creditor, grant providers, or contributors) or by law.
- Committed Fund Balance includes amounts that can be used only for the specific purpose
 determined by the County of Madera Board of Supervisors. Commitments may be changed or lifted
 only by the Board of Supervisors taking the same formal action. The formal action must occur prior to
 the end of the reporting period. The amount which will be subject to the constraint may be
 determined in the subsequent period.
- Assigned Fund Balance is comprised of amounts intended to be used by the governmental entity
 for specific purposes that are neither restricted nor committed. Intent can be expressed by the Board
 of Supervisors or by an official or body to which the Board delegates the authority. Assigned fund
 balance can be used to eliminate a projected budgetary deficit in the subsequent year's budget.
- Unassigned Fund Balance is the residual classification for the District and includes all amounts not contained in the other classification. Unassigned amounts are technically available for any purposes.

The Board of Supervisors establishes, modifies or rescinds fund balance commitments and assignments by passage of a resolution or an ordinance. This can be done through the adoption of the budget and subsequent budget amendments that occur throughout the year.

When both restricted and unrestricted resources are available for use, it is the District's policy to use restricted resources first, followed by committed, assigned and unassigned resources as they are needed.

I. Use of Estimates

The preparation of basic financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

NOTES TO THE BASIC FINANCIAL STATEMENTS JUNE 30, 2020

NOTE 2: CASH AND INVESTMENTS

Cash and investments at June 30, 2020 are classified in the financial statements as follows:

Cash and investments – unrestricted	\$1,482,370
Cash and investments – restricted	60,566
Total cash and investments	<u>\$1,542,936</u>

The District's cash and investments consisted of the following as of June 30, 2020:

Deposits held with County of Madera Investment Pool \$1,542,936

Risk Disclosure

Required disclosures for the District's deposit and investment risks for the cash held in the County of Madera Treasury at June 30, 2020, were as follows:

Credit risk	Not rated
Custodial risk	Not applicable
Concentration of credit risk	Not applicable
Interest rate risk	Refer to County of
	Madera's financial
	statements

Required disclosure information regarding categorization of investments and other deposit and investment risk disclosures can be found in the County of Madera's Comprehensive Annual Financial Report and may be obtained by contacting the County Auditor-Controller's Office at 200 W. 4th Street – Madera, CA 93637.

Fair Value Measurements

The District categorizes the fair value measurements of its investments based on the hierarchy established by generally accepted accounting principles. These principles recognize a three-tiered fair value hierarchy, as follows:

- Level 1: Investments reflect prices quoted in active markets;
- Level 2: Investments reflect prices that are based on a similar observable asset either directly or indirectly, which may include inputs in markets that are not considered to be active; and,
- Level 3: Investments reflect prices based upon unobservable sources.

The District's cash and investments in the County of Madera Investment Pool are carried at fair value. County of Madera invests in numerous types of investments ranging all levels in the fair value hierarchy. Accordingly, County of Madera Investment Pool is not an investment type that can be categorized in any particular level in the fair value hierarchy.

NOTES TO THE BASIC FINANCIAL STATEMENTS JUNE 30, 2020

NOTE 3: CAPITAL ASSETS

Capital assets activity for the year ended June 30, 2020, was as follows:

Governmental Activities	Balance			Balance		
	July 1, 2019	Additions	Deletions	June 30, 2020		
Capital assets, not being depreciated:		- Naditionio	Bolotiono			
Land	\$ 3,490	\$ -	\$ -	\$ 3,490		
Land under roads	370,268	<u> </u>		370,268		
Total capital assets, not being depreciated	373,758			373,758		
Capital assets, being depreciated: Infrastructure	109,399			109,399		
Total capital assets, being depreciated	109,399			109,399		
Less accumulated depreciation for: Infrastructure	(109,399)		(109,399)		
Total accumulated depreciation	(109,399)		(109,399)		
Total capital assets being depreciated, net		<u> </u>				
Total capital assets, net	\$ 373,758	\$ -	\$ -	\$ 373,758		
Business-Type Activities						
	Balance			Balance		
				Balance		
	July 1, 2019	Additions	Deletions	June 30, 2020		
Capital assets, not being depreciated:				June 30, 2020		
Capital assets, not being depreciated: Land	July 1, 2019 \$ 8,750		Deletions -			
· · · · · · · · · · · · · · · · · · ·		\$ -		June 30, 2020		
Land	\$ 8,750	\$ -		June 30, 2020 \$ 8,750		
Land Total capital assets, not being depreciated Capital assets, being depreciated: Water and sewer systems	\$ 8,750 8,750 3,049,616	\$ -		June 30, 2020 \$ 8,750 8,750 3,049,616		
Land Total capital assets, not being depreciated Capital assets, being depreciated:	\$ 8,750 8,750	\$ -		June 30, 2020 \$ 8,750 8,750		
Land Total capital assets, not being depreciated Capital assets, being depreciated: Water and sewer systems	\$ 8,750 8,750 3,049,616	\$ -		June 30, 2020 \$ 8,750 8,750 3,049,616		
Land Total capital assets, not being depreciated Capital assets, being depreciated: Water and sewer systems Equipment	\$ 8,750 8,750 3,049,616 77,180	\$ -		\$ 8,750 8,750 3,049,616 77,180		
Land Total capital assets, not being depreciated Capital assets, being depreciated: Water and sewer systems Equipment Total capital assets, being depreciated Less accumulated depreciation for: Water and sewer systems	\$ 8,750 8,750 3,049,616 77,180 3,126,796 (1,364,421	\$ - - - - -) (52,317)	\$ - - - -	June 30, 2020 \$ 8,750 8,750 3,049,616 77,180 3,126,796 (1,416,738)		
Land Total capital assets, not being depreciated Capital assets, being depreciated: Water and sewer systems Equipment Total capital assets, being depreciated Less accumulated depreciation for:	\$ 8,750 8,750 3,049,616 77,180 3,126,796	\$ - - - - -) (52,317)	\$ - - - -	3,049,616 77,180 3,126,796		
Land Total capital assets, not being depreciated Capital assets, being depreciated: Water and sewer systems Equipment Total capital assets, being depreciated Less accumulated depreciation for: Water and sewer systems	\$ 8,750 8,750 3,049,616 77,180 3,126,796 (1,364,421	\$ - - - - - (52,317) (3,013)	\$ - - - -	June 30, 2020 \$ 8,750 8,750 3,049,616 77,180 3,126,796 (1,416,738)		
Land Total capital assets, not being depreciated Capital assets, being depreciated: Water and sewer systems Equipment Total capital assets, being depreciated Less accumulated depreciation for: Water and sewer systems Equipment	\$ 8,750 8,750 3,049,616 77,180 3,126,796 (1,364,421 (67,003	\$ - - - - - - (52,317) (3,013) (55,330)	\$ - - - -	3,049,616 77,180 3,126,796 (1,416,738) (70,016)		

Depreciation expense of \$21,833, \$17,700, and \$15,797 was charged to the water function of SA 03, sewer function of SA 03, and SA 03B of the business-type activities, respectively.

NOTES TO THE BASIC FINANCIAL STATEMENTS JUNE 30, 2020

NOTE 4: DUE TO COUNTY OF MADERA

The District contracts with the County of Madera to provide certain services to the District. The District's accounting and clerical functions are performed by County personnel. The County of Madera charges the District for administrative costs incurred. Total expenses to the County of Madera for the year ended June 30, 2020 were \$392,308.

The amount due to the County of Madera as of June 30, 2020 is \$88,046.

NOTE 5: LONG-TERM LIABILITIES

The following is a summary of long-term liabilities transactions for the year-ended June 30, 2020:

	Е	Balance	Additions/				E	Balance	Due	Within	
	Jul	July 1, 2019		lassifiations	De	letions	Jun	e 30, 2020	One Year		
Advance from County of Madera (SA 03 Water)	\$	100,000	\$	-	\$	-	\$	100,000	\$	-	
Advance from County of Madera (SA 03 Water)		15,000		-		-		15,000		-	
Advance from County of Madera (SA 03 Water)		86,396		-		-		86,396		-	
Advance from County of Madera (SA 03 Sewer)		100,000		-		-		100,000		-	
Advance from County of Madera (SA 03 Sewer)		38,000		-		-		38,000		-	
Advance from County of Madera (SA 03 Sewer)		13,000		-		-		13,000		-	
Advance from County of Madera (SA 03 Sewer)		97,918		-		-		97,918		-	
Advance from County of Madera (SA 03 Sewer)		5,000		-		-		5,000		-	
Advance from County of Madera (SA 03B Sewer)		2,000		-		-		2,000		-	
Advance from County of Madera (SA 03B Sewer)		2,489				-		2,489		-	
Total	\$	459,803	\$		\$	-	\$	459,803	\$		

Advances from the County of Madera (SA 03 Water)

The District obtained a \$100,000 loan from the County of Madera on June 29, 2016 to assist with cash flow need in operation for water. The loan is to be repaid with interest at the County of Madera treasury pool rate plus 50 basis points as soon as funds are available from the District. Interest will accrue on the unpaid principal balance until the loan is paid in full. The outstanding balance of the loan advance as of June 30, 2020 was \$100,000.

The District obtained a \$15,000 loan from the County of Madera on June 20, 2017 to assist with cash flow need in operation for water. The loan to be repaid with interest at the County of Madera treasury pool rate plus 50 basis points as soon as funds are available from the District. Interest will accrue on the unpaid principal balance until the loan is paid in full. The outstanding balance of the loan advance as of June 30, 2020 was \$15,000.

The District has been advanced funds from the County in the amount of \$86,396. The advance is unsecured, noninterest bearing, and is due on demand. The County does not anticipate demanding repayment in the next fiscal year; therefore, the balance has been shown as a noncurrent liability on the Statement of Net Position.

NOTES TO THE BASIC FINANCIAL STATEMENTS JUNE 30, 2020

NOTE 5: LONG-TERM LIABILITIES (Continued)

Advances from the County of Madera (SA 03 Sewer)

The District obtained a \$100,000 loan from the County of Madera on November 30, 2009 to assist with cash flow need for the I&I study related to the waste water system. The loan is to be repaid with approximately three percent (3%) interest per annum. This loan was to be repaid in total with interest by November 30, 2019. As of June 30, 2020 the loan was not paid out. The outstanding balance of the loan advance as of June 30, 2020 was \$100,000. The County does not anticipate demanding repayment in the next fiscal year; therefore, the balance has been shown as a noncurrent liability on the Statement of Net Position.

The District obtained a \$38,000 loan from the County of Madera on June 5, 2014 to assist with the payment to the City of Madera for sewer fees for the period from February of 2013 to May 20, 2014. Interest is at the rate earned by funds invested by the Madera County Treasurer in the "pooled investment account" on the last quarter calculated plus 50 basis points, (.50%) of 1 percent. The loan will be paid through revenue generated by a future rate increase for services. The outstanding balance of the loan advance as of June 30, 2020 was \$38,000.

The District obtained a \$13,000 loan from the County of Madera on June 20, 2017 to assist with cash flow need in operation for sewer. The loan is to be repaid with interest at the County of Madera treasury pool rate plus 50 basis points as soon as funds are available from the District. Interest will accrue on the unpaid principal balance until loan is paid in full. The outstanding balance of the loan advance as of June 30, 2020 was \$13,000.

The District has been advanced funds from the County in the amount of \$97,918. The advance is unsecured, noninterest bearing, and is due on demand. The County does not anticipate demanding repayment in the next fiscal year; therefore, the balance has been shown as a noncurrent liability on the Statement of Net Position.

The District obtained a \$5,000 loan from the County of Madera on June 29, 2018 to assist with cash flow need in operation for sewer. The loan is to be repaid with interest at the County of Madera treasury pool rate plus 50 basis points as soon as funds are available from the District. Interest will accrue on the unpaid principal balance until loan is paid in full. The outstanding balance of the loan advance as of June 30, 2020 was \$5,000.

Advances from County of Madera (SA 03B Sewer)

The District obtained a \$2,000 loan from the County of Madera on June 5, 2014 to assist with the payment to the City of Madera for sewer fees for the period from February of 2013 to May 20, 2014. Interest is at the rate earned by funds invested by the Madera County Treasurer in the "pooled investment account" on the last quarter calculated plus 50 basis points, (.50%) of 1 percent. The loan will be paid through revenue generated by a future rate increase for services. The outstanding balance of the loan advance as of June 30, 2020 was \$2,000.

The District has been advanced funds from the County in the amount of \$2,489. The advance is unsecured, noninterest bearing, and is due on demand. The County does not anticipate demanding repayment in the next fiscal year; therefore, the balance has been shown as a noncurrent liability on the Statement of Net Position.

The Board of Directors of the District adopted Resolution 2017-178 on December 12, 2017 to increase the water service and sewer service rates within the District. The District intends to pay back these advances through future cash flow at the new established rates.

NOTES TO THE BASIC FINANCIAL STATEMENTS JUNE 30, 2020

NOTE 6: INSURANCE AND RISK OF LOSS

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; and natural disasters. Because the District does not have employees, it is not exposed to injuries to employees. The District's officers are officials of the County, and therefore coverage for general liability and errors and omissions is provided under the County's program. This program is self-insured to a level of \$100,000, after which excess coverage is obtained through participation in the CSAC Excess Insurance Authority (EIA). Disclosure of complete information on risk management can be found in the County of Madera Comprehensive Annual Financial Report.

NOTE 7: CONTINGENCY

Coronavirus Disease (COVID-19)

On March 11, 2020 the World Health Organization declared the outbreak of Coronavirus disease (COVID-19) a worldwide pandemic. The COVID-19 pandemic is having significant effects on global markets, supply chains, businesses and communities.

Specific to Service Area 03, COVID-19 may impact the timing of receipts for utility and assessment billings. Management believes SA03 is taking appropriate actions to mitigate the potential negative impact. However, the full impact of COVID-19 is unknown and cannot be reasonably estimated as these events are still developing.

NOTE 8: SUBSEQUENT EVENTS

Subsequent events have been evaluated through December 23, 2021, which is the date the financial statements were available to be issued.



SA 03A PARKSDALE ESTATES ROAD MAINTENANCE SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGE IN FUND BALANCE BUDGET TO ACTUAL FOR THE YEAR ENDED JUNE 30, 2020

		Amounts		Variance with
	Original	Final	Actual	Final Budget
Revenues:				
Assessments	\$ 18,300	\$ 18,300	\$ 19,140	\$ 840
Investment earnings	4,000	4,000	5,426	1,426
Total revenues	22,300	22,300	24,566	2,266
Expenditures:				
Road maintenance:				
General and administrative	1,077	1,077	84	993
Maintenance - roads	300,000	300,000	1,817	298,183
Utilities	350	350	276	74
Appropriation for contingency	42,410	42,410		42,410
Total expenditures	343,837	343,837	2,177	341,660
Net change in fund balance	(321,537)	(321,537)	22,389	343,926
Fund balance - beginning of year	326,975	326,975	326,975	
Fund balance - end of year	\$ 5,438	\$ 5,438	\$ 349,364	\$ 343,926



ENTERPRISE FUNDS COMBINING STATEMENT OF NET POSITION JUNE 30, 2020

•	•	•	
		13	

					Street												
	 Water		Sewer		Sewer		Sewer		Lights	Eli	iminations		Total		SA 03B		Total
ASSETS																	
Current Assets:																	
Cash and investments	\$ 430,353	\$	-	\$	148	\$	-	\$	430,501	\$	704,475	\$	1,134,976				
Cash and investments - restricted	60,566		-		-		-		60,566		-		60,566				
Accounts receivable	87,337		104,991		-		-		192,328		25,960		218,288				
Interest receivable	788		174		-		-		962		1,097		2,059				
Due from other divisions	 127,829	_		_	-	_	(61,388)		66,441	_	<u>-</u>	_	66,441				
Total Current Assets	 706,873	_	105,165	_	148		(61,388)	_	750,798		731,532		1,482,330				
Non-Current Assets:																	
Capital assets:																	
Land	8,750		-		-		-		8,750		-		8,750				
Depreciable assets	1,461,815		1,033,132		-		-		2,494,947		631,849		3,126,796				
Accumulated depreciation	 (846,017)	_	(544,643)	_					(1,390,660)		(96,094)	-	(1,486,754)				
Total Non-Current Assets	 624,548	_	488,489	_	<u>-</u>	_	-		1,113,037		535,755	_	1,648,792				
Total Assets	 1,331,421		593,654		148		(61,388)		1,863,835		1,267,287		3,131,122				
LIABILITIES																	
Current Liabilities:																	
Accounts payable	5,141		19,159		-		-		24,300		4,911		29,211				
Interest payable	8,860		36,749		-		-		45,609		207		45,816				
Deposits from others	4,629		6,392		-		-		11,021		7,200		18,221				
Due to County of Madera	42,017		26,760		148		-		68,925		18,969		87,894				
Due to other divisions	-		61,388		-		(61,388)		-		66,441		66,441				
Unearned revenue	 1,307	_	1,805	_	<u>-</u>	_	<u> </u>		3,112	_	272	_	3,384				
Total Current Liabilities	 61,954	_	152,253		148	_	(61,388)	_	152,967	_	98,000		250,967				
Non-Current Liabilities:																	
Advances from County of Madera	 201,396		253,918						455,314		4,489		459,803				
Total Non-Current Liabilities	 201,396		253,918				<u>-</u>		455,314		4,489		459,803				
Total Liabilitites	 263,350		406,171		148	_	(61,388)	_	608,281		102,489		710,770				
NET POSITION																	
Net investment in capital assets	624,548		488,489		_		_		1,113,037		535,755		1,648,792				
Restricted for debt service	60,566		-		_		_		60,566				60,566				
Unrestricted	 382,957		(301,006)	_					81,951		629,043		710,994				
Total Net Position	\$ 1,068,071	\$	187,483	\$		\$		\$	1,255,554	\$	1,164,798	\$	2,420,352				

ENTERPRISE FUNDS COMBINING STATEMENT OF REVENUES, EXPENSES, AND CHANGE IN NET POSITION FOR THE YEAR ENDED JUNE 30, 2020

				SA	A 03								
	Water	r Sew			reet ghts	Eiliminations		Total		SA 03B			Total
Operating Revenues:										_		_	
Charges for services Other revenues	\$ 298,435 173	\$	419,457	\$	<u>-</u>	\$	<u>-</u>	\$	717,892 173	\$	259,721 20	\$	977,613 193
Total Operating Revenues	298,608		419,457						718,065		259,741		977,806
Operating Expenses:													
Services and supplies	57,210		39,761		-		-		96,971		86,523		183,494
Maintenance	70,349		33,659		737		-		104,745		33,899		138,644
Insurance	17,591		23,455		-		-		41,046		5,864		46,910
Utilities	46,650		236,940		7,993		-		291,583		18,407		309,990
Depreciation	21,833		17,700		-			_	39,533	_	15,797	_	55,330
Total Operating Expenses	213,633		351,515		8,730				573,878		160,490	_	734,368
Operating Income (Loss)	84,975		67,942		(8,730)				144,187		99,251		243,438
Non-Operating Revenue (Expenses):													
Taxes	297		-		-		-		297		-		297
Investment income	6,143		174		-		-		6,317		10,667		16,984
Interest and fiscal charges	(2,723)		(4,326)		-				(7,049)	_	(47)	_	(7,096)
Total Non-Operating Revenue (Expenses)	3,717		(4,152)						(435)	_	10,620	_	10,185
Income (Loss) Before Transfers	88,692		63,790		(8,730)		-		143,752		109,871		253,623
Transfers in Transfers out	(9,329)		<u>-</u>		9,329		,329) ,329						
Change in Net Position	79,363		63,790		599		-		143,752		109,871		253,623
Net Position (Deficit), Beginning of Year	988,708		123,693		(599)				1,111,802	_	1,054,927		2,166,729
Net Position (Deficit), End of Year	\$ 1,068,071	\$	187,483	\$		\$		\$	1,255,554	\$	1,164,798	\$	2,420,352

ENTERPRISE FUNDS COMBINING STATEMENT OF CASH FLOWS FOR THE YEAR ENDED JUNE 30, 2020

				SA								
						Street						
	_	Water	Sewer		_	Lights		Total		SA 03B		Total
Cash flows from operating activities:												
Cash receipts from customers and users	\$	289,626	\$	403,692	\$	-	\$	693,318	\$	254,612	\$	947,930
Cash paid to suppliers	_	(180,231)	_	(311,643)	_	(9,181)	_	(501,055)	_	(124,804)	_	(625,859)
Net cash provided by (used for) operating activities		109,395		92,049	_	(9,181)		192,263		129,808		322,071
Cash flows from non-capital financing activities:												
Taxes		297		-		-		297		-		297
Transfer from (to) other divisions		(9,329)		-		9,329		-		-		-
Inter-division loans		110,463		(88,837)		-		21,626		(21,626)		-
Interest paid on non-capital debt		(4,955)	_	(3,361)	_	-	_	(8,316)		(151)	_	(8,467)
Net cashprovided by (used for) non-capital financing activities	_	96,476	_	(92,198)	_	9,329		13,607	_	(21,777)	_	(8,170)
Cash flows from investing activities:												
Investment income received	_	6,413		149	_			6,562	_	11,520		18,082
Net cash provided by (used for) investing activities	_	6,413	_	149	_			6,562	_	11,520		18,082
Net increase (decrease) in cash and investments		212,284		-		148		212,432		119,551		331,983
Cash and investments, beginning of the year		278,635			_			278,635		584,924		863,559
Cash and investments, end of the year	\$	490,919	\$		\$	148	\$	491,067	\$	704,475	\$	1,195,542
Reconciliation of Cash and Investments to the Statement of No			_		_		_				_	
Cash and Investments per Statement of Net Position	\$	430,353	\$	-	\$	148	\$	430,501	\$	704,475	\$	1,134,976
Restricted Cash and Investments per Statement of Net Position	_	60,566	_	-	_	-	_	60,566	_	-	_	60,566
Total Cash and Investments per Statement of Net Position	\$	490,919	\$	-	\$	148	\$	491,067	\$	704,475	\$	1,195,542

ENTERPRISE FUNDS COMBINING STATEMENT OF CASH FLOWS FOR THE YEAR ENDED JUNE 30, 2020

				SA									
						Street							
	Water		Sewer		Lights		Total			SA 03B		Total	
Reconciliation of Operating Income (Loss) to Net Cash Provided By (Used for) Operating Activities													
Operating income (loss) Adjustments to reconcile operating income (loss) to net cash provided by (used for) operating activities:	\$	84,975	\$	67,942	\$	(8,730)	\$	144,187	\$	99,251	\$	243,438	
Depreciation Changes in operating assets and liabilities:		21,833		17,700		-		39,533		15,797		55,330	
Decrease/(Increase) in accounts receivable Decrease/(Increase) in due from County of Madera Increase/(Decrease) in accounts payable Increase/(Decrease) in due to County of Madera Increase/(Decrease) in deposits from others Increase/(Decrease) in unearned revenue		(9,124) 20 3,825 7,744 693 (571)		(15,953) 20 17,714 4,458 957 (789)		- - - (451) - -		(25,077) 40 21,539 11,751 1,650 (1,360)		(6,465) 7 4,565 15,324 1,350 (21)		(31,542) 47 26,104 27,075 3,000 (1,381)	
Net cash provided by (used for) operating activities	\$	109,395	\$	92,049	\$	(9,181)	\$	192,263	\$	129,808	\$	322,071	