

**MAINTENANCE DISTRICT 24 – TEAFORD MEADOWS
(A COMPONENT UNIT OF THE COUNTY OF MADERA, CALIFORNIA)**

FINANCIAL STATEMENTS

**FOR THE YEAR ENDED
JUNE 30, 2017**

**MAINTENANCE DISTRICT 24 – TEAFORD MEADOWS
(A COMPONENT UNIT OF THE COUNTY OF MADERA, CALIFORNIA)**

JUNE 30, 2017

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Report of Independent Auditors

To the Board of Supervisors
Madera County

Report on the Financial Statements

We have audited the accompanying financial statements of the Maintenance District 24 – Teaford Meadows (District), a component unit of the County of Madera, California as of and for the year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise the District’s financial statements as listed in the table of contents.

Management’s Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor’s Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the California Code of Regulations, Title 2, Section 1131.2, State Controller’s *Minimum Audit Requirements* for California Special Districts. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor’s judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the District’s preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the District’s internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Maintenance District 24 – Teaford Meadows as of June 30, 2017, and the changes in its financial position and cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Emphasis of Matter

Correction of Error

As discussed in Note 6 to the financial statements, the District restated their net position as of June 30, 2016, for reporting capital assets owned by the County of Madera, California, in particular, land, land under roads, and infrastructure, as owned by the District. Our opinion is not modified with respect to that matter.

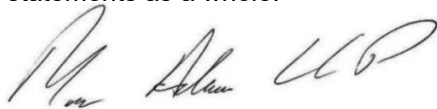
Other Matters

Required Supplementary Information

Management has omitted the Management’s Discussion and Analysis that accounting principles generally accepted in the United States of America require to be presented to supplement the financial statements. Such missing information, although not a part of the financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the financial statements in an appropriate operational, economic, or historical context. Our opinion on the financial statements is not affected by this missing information.

Other Information

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The supplementary information on pages 12-14 is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.



Fresno, California
September 25, 2019

BASIC FINANCIAL STATEMENTS

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**MAINTENANCE DISTRICT 24 – TEAFORD MEADOWS
(A COMPONENT UNIT OF THE COUNTY OF MADERA, CALIFORNIA)**

**STATEMENT OF NET POSITION
JUNE 30, 2017**

ASSETS

Current Assets:

Cash and investments	\$ 249,285
Accounts receivable	5,263
Interest receivable	711
Due from Other Governments	7,456
Total Current Assets	<u>262,715</u>

Non-Current Assets:

Capital assets:

Land	1,221
Depreciable assets	127,049
Accumulated depreciation	<u>(108,851)</u>
Total Non-Current Assets	<u>19,419</u>

Total Assets	<u>282,134</u>
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LIABILITIES

Current Liabilities:

Accounts payable	2,520
Deposits from others	900
Due to County of Madera	23,393
Unearned revenue	876
Total Current Liabilities	<u>27,689</u>

Total Liabilities	<u>27,689</u>
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NET POSITION

Net investment in capital assets	19,419
Unrestricted	<u>235,026</u>

Total Net Position	<u>\$ 254,445</u>
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The notes to the basic financial statements are an integral part of this statement.

**MAINTENANCE DISTRICT 24 – TEAFORD MEADOWS
(A COMPONENT UNIT OF THE COUNTY OF MADERA, CALIFORNIA)**

**STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION
FOR THE YEAR ENDED JUNE 30, 2017**

Operating Revenues:	
Charges for services	\$ 79,026
Total Operating Revenues	79,026
Operating Expenses:	
Services and supplies	18,454
Maintenance	42,373
Insurance	786
Utilities	14,261
Depreciation	2,310
Total Operating Expenses	78,184
Operating Income (Loss)	842
Non-Operating Revenue (Expenses):	
Taxes	32,882
Investment income	2,412
Intergovernmental	7,456
Total Non-Operating Revenue (Expenses)	42,750
Change in Net Position	43,592
Net Position, Beginning of Year, Restated	210,853
Net Position, End of Year	\$ 254,445

The notes to the basic financial statements are an integral part of this statement.

**MAINTENANCE DISTRICT 24 – TEAFORD MEADOWS
(A COMPONENT UNIT OF THE COUNTY OF MADERA, CALIFORNIA)**

**STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED JUNE 30, 2017**

Cash flows from operating activities:	
Cash receipts from customers and users	\$ 70,360
Cash paid to suppliers	<u>(68,330)</u>
Net cash provided (used) by operating activities	<u>2,030</u>
Cash flows from noncapital financing activities:	
Taxes	32,929
Operating grants	<u>7,456</u>
Net cash provided (used) by noncapital financing activities	<u>40,385</u>
Cash flows from investing activities:	
Interest on investments	<u>2,181</u>
Net cash provided (used) by investing activities	<u>2,181</u>
Net increase (decrease) in cash and cash equivalents	44,596
Cash and cash equivalents, beginning of the year	<u>204,689</u>
Cash and cash equivalents, end of the year	<u>\$ 249,285</u>

Reconciliation of Operating Income (Loss) to Net Cash Provided by Operating Activities

Operating income (loss)	\$ 842
Adjustments to reconcile operating income (loss) to net cash provided (used) by operating activities:	
Depreciation	2,310
Changes in operating assets and liabilities:	
Decrease/(Increase) in accounts receivable	(527)
Increase/(Decrease) in accounts payable	(4,588)
Increase/(Decrease) in due to County of Madera	12,132
Increase/(Decrease) in deposits from others	(150)
Increase/(Decrease) in unearned revenues	<u>(533)</u>
Net cash provided (used) by operating activities	<u>\$ 2,030</u>

The notes to the basic financial statements are an integral part of this statement.

NOTES TO THE BASIC FINANCIAL STATEMENTS

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**MAINTENANCE DISTRICT 24 – TEAFORD MEADOWS
(A COMPONENT UNIT OF THE COUNTY OF MADERA, CALIFORNIA)**

**NOTES TO THE BASIC FINANCIAL STATEMENTS
JUNE 30, 2017**

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The basic financial statements of the **MD 24 - Teaford Meadows** (District) have been prepared in conformity with generally accepted accounting principles (GAAP) as applied to governmental agencies. The Governmental Accounting Standards Board (GASB) is the accepted standard setting body for establishing governmental accounting and financial reporting principles. The more significant of the District's accounting policies are described below.

A. Reporting Entity

The District provides water service to 59 improved units and 5 standby units. In addition, there are 8 contract water service connections consisting of 7 improved units and 1 standby unit. The District provides sewer service to 59 improved and 5 standby units. The District has 64 parcels with 0.46 miles of paved roads. These roads are minor rural County roads which are included in the County's maintained road system. The District is located approximately six miles northwest of North Fork and accessed east from County Road 223 in Madera County.

The District was formed on April 9, 1968 by Resolution No. 68-164. The funding for the water and sewer system operations is derived from charges for water and sewer services. The water and sewer rates are billed monthly and were last set on December 9, 2008 by Resolution No. 2008-223 with an annual Consumer Price Index adjustment. In addition to the charges for water and sewer services, the District receives property taxes to cover operating expenses of the District.

The Board of Supervisors is the governing body of the District. The District is considered a blended component unit of the County of Madera and is reported as an enterprise fund in the County of Madera financial statements. The financial statements included in this report are intended to present the financial position and results of operations of only the District. They are not intended to present the financial position or results of operations of the County of Madera taken as a whole.

B. Basis of Presentation and Method of Accounting

Proprietary fund financial statements include a Statement of Net Position and a Statement of Revenues, Expenses, and Changes in Net Position, and a Statement of Cash Flows.

Proprietary funds are accounted for using the "economic resources" measurement focus and the accrual basis of accounting. Accordingly, all assets and liabilities (whether current or noncurrent) are included on the Statement of Net Position. The Statement of Revenues, Expenses, and Changes in Net Position presents increases (revenues) and decreases (expenses) in total net position. Under the accrual basis of accounting, revenues are recognized in the period in which they are earned, while expenses are recognized in the period in which the liability is incurred.

Operating revenues in the proprietary funds are those revenues that are generated from the primary operations of the fund. The principal operating revenues of the District are charges for services. All other revenues are reported as non-operating revenues. Operating expenses are those expenses that are essential to the primary operations of the fund. Operating expenses for the District include the costs of sales and services, administrative expenses, and depreciation on capital assets. All other expenses are reported as non-operating expenses.

C. Cash and Investments

Cash and investments shown in the Statement of Net Position represent the District's share of the County of Madera's cash and investment pool. Interest earnings from this pool are transferred to the District on a quarterly basis based on the District's average daily balance. The County has an investment committee, which performs regulatory oversight for its pool as required by California Government Code Section 27134.

**MAINTENANCE DISTRICT 24 – TEAFORD MEADOWS
(A COMPONENT UNIT OF THE COUNTY OF MADERA, CALIFORNIA)**

**NOTES TO THE BASIC FINANCIAL STATEMENTS
JUNE 30, 2017**

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

D. Receivables

Receivables consist of fees charged for water and sewer services, property taxes, and interest from the County of Madera. Management believes its receivables to be fully collectible, and accordingly, no allowance for doubtful accounts is required.

E. Property Taxes

Secured and unsecured property taxes are levied in July each year. Property taxes become a lien against the property as of January 1 of each year. Secured property taxes are payable in two installments which are due November 1 and February 1. Unsecured property taxes are due on August 31. All property taxes receivable are due from property owners within the District.

F. Capital Assets

Capital assets, which include property, plant, equipment, and infrastructure assets (such as roads and similar items), are reported in the Statement of Net Position. Capital assets are defined by the District as assets with a cost of more than \$5,000 for machinery and equipment and \$10,000 for the other categories of capital assets with an estimated useful life of more than one year. Capital assets are valued at historical cost or estimated historical cost if actual historical cost was not available. Donated assets are valued at their estimated fair market value on the date donated.

Depreciation is recorded on a straight-line basis over estimated useful lives of the assets as follows:

<u>Depreciable Asset</u>	<u>Estimated Life</u>
Infrastructure	20-50 years
Water and Sewer Systems	15-65 years
Structures and Improvements	30-50 years
Equipment	3-20 years

Maintenance and repairs are charged to operations when incurred. Betterments and major improvements which significantly increase values, change capacities, or extend useful lives are capitalized. Interest accrued during capital assets construction, if any, is capitalized as part of the asset cost.

G. Net Position

Net position is classified in the following three components:

- Net investment in capital assets – This category groups all capital assets, including infrastructure, into one component of net position. Accumulated depreciation and the outstanding balances of debt that are attributable to the acquisition, construction or improvement of these assets reduce the balance in this category.
- Restricted – This category presents external restrictions imposed by creditors, grantors, contributors, laws, or regulations of other governments and restrictions imposed by law through constitutional provisions or enabling legislation.
- Unrestricted – This category represents all other net position of the District, that do not meet the definition of “net investment in capital assets” or “restricted net position.”

When both restricted and unrestricted resources are available for use, unrestricted resources are used only after the restricted resources are depleted.

**MAINTENANCE DISTRICT 24 – TEAFORD MEADOWS
(A COMPONENT UNIT OF THE COUNTY OF MADERA, CALIFORNIA)**

**NOTES TO THE BASIC FINANCIAL STATEMENTS
JUNE 30, 2017**

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

H. Use of Estimates

The preparation of basic financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

NOTE 2: CASH AND INVESTMENTS

Cash and investments at June 30, 2017 are classified in the financial statements as follows:

Cash and investments – unrestricted	\$ 249,285
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The District's cash and investments consisted of the following as of June 30, 2017:

Deposits held with County of Madera Investment Pool	\$ 249,285
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Risk Disclosure

Required disclosures for the District's deposit and investment risks for the cash held in the County of Madera Treasury at June 30, 2017, were as follows:

Credit risk	Not rated
Custodial risk	Not applicable
Concentration of credit risk	Not applicable
Interest rate risk	Refer to County of Madera's financial statements

Required disclosure information regarding categorization of investments and other deposit and investment risk disclosures can be found in the County of Madera's Comprehensive Annual Financial Report and may be obtained by contacting the County Auditor-Controller's Office at 200 W. 4th Street – Madera, CA 93637.

Fair Value Measurements

The District categorizes the fair value measurements of its investments based on the hierarchy established by generally accepted accounting principles. These principles recognize a three-tiered fair value hierarchy, as follows:

- Level 1: Investments reflect prices quoted in active markets;
- Level 2: Investments reflect prices that are based on a similar observable asset either directly or indirectly, which may include inputs in markets that are not considered to be active; and,
- Level 3: Investments reflect prices based upon unobservable sources.

The District's cash investments in the County of Madera Investment Pool are carried at fair value. County of Madera invests in numerous types of investments ranging all levels in the fair value hierarchy. Accordingly, County of Madera Investment Pool is not an investment type that can be categorized in any particular level in the fair value hierarchy.

**MAINTENANCE DISTRICT 24 – TEAFORD MEADOWS
(A COMPONENT UNIT OF THE COUNTY OF MADERA, CALIFORNIA)**

**NOTES TO THE BASIC FINANCIAL STATEMENTS
JUNE 30, 2017**

NOTE 3: CAPITAL ASSETS

Capital assets activity for the year ended June 30, 2017, was as follows:

	Total			
	Balance July 1, 2016, restated	Additions	Deletions	Balance June 30, 2017
Capital assets, not being depreciated:				
Land	\$ 1,221	\$ -	\$ -	\$ 1,221
Total capital assets, not being depreciated	<u>1,221</u>	<u>-</u>	<u>-</u>	<u>1,221</u>
Capital assets, being depreciated:				
Water and sewer systems	127,049	-	-	127,049
Total capital assets, being depreciated	<u>127,049</u>	<u>-</u>	<u>-</u>	<u>127,049</u>
Less accumulated depreciation for:				
Water and sewer systems	(106,541)	(2,310)	-	(108,851)
Total accumulated depreciation	<u>(106,541)</u>	<u>(2,310)</u>	<u>-</u>	<u>(108,851)</u>
Total capital assets being depreciated, net	<u>20,508</u>	<u>(2,310)</u>	<u>-</u>	<u>18,198</u>
Total capital assets, net	<u>\$ 21,729</u>	<u>\$ (2,310)</u>	<u>\$ -</u>	<u>\$ 19,419</u>

Depreciation expense of \$2,310 was charged to the District.

	Water			
	Balance July 1, 2016	Additions	Deletions	Balance June 30, 2017
Capital assets, not being depreciated:				
Land	\$ 1,221	\$ -	\$ -	\$ 1,221
Total capital assets, not being depreciated	<u>1,221</u>	<u>-</u>	<u>-</u>	<u>1,221</u>
Capital assets, being depreciated:				
Water systems	78,999	-	-	78,999
Total capital assets, being depreciated	<u>78,999</u>	<u>-</u>	<u>-</u>	<u>78,999</u>
Less accumulated depreciation for:				
Water systems	(62,223)	(2,013)	-	(64,236)
Total accumulated depreciation	<u>(62,223)</u>	<u>(2,013)</u>	<u>-</u>	<u>(64,236)</u>
Total capital assets being depreciated, net	<u>16,776</u>	<u>(2,013)</u>	<u>-</u>	<u>14,763</u>
Total capital assets, net	<u>\$ 17,997</u>	<u>\$ (2,013)</u>	<u>\$ -</u>	<u>\$ 15,984</u>

Depreciation expense of \$2,013 was charged to the water service function of the District.

**MAINTENANCE DISTRICT 24 – TEAFORD MEADOWS
(A COMPONENT UNIT OF THE COUNTY OF MADERA, CALIFORNIA)**

**NOTES TO THE BASIC FINANCIAL STATEMENTS
JUNE 30, 2017**

NOTE 3: CAPITAL ASSETS (Continued)

	Sewer			Balance June 30, 2017
	Balance July 1, 2016	Additions	Deletions	
Capital assets, being depreciated:				
Sewer systems	\$ 48,050	\$ -	\$ -	\$ 48,050
Total capital assets, being depreciated	48,050	-	-	48,050
Less accumulated depreciation for:				
Sewer systems	(44,318)	(297)	-	(44,615)
Total accumulated depreciation	(44,318)	(297)	-	(44,615)
Total capital assets being depreciated, net	3,732	(297)	-	3,435
Total capital assets, net	\$ 3,732	\$ (297)	\$ -	\$ 3,435

Depreciation expense of \$297 was charged to the sewer service function of the District.

NOTE 4: RELATED PARTY TRANSACTIONS

The District's property taxes are levied and collected through County of Madera Assessor and Treasurer-Tax Collector departments. The District contracts with the County of Madera to provide certain road maintenance services. The District's accounting and clerical functions are performed by County personnel. County of Madera charges the District for administrative costs incurred.

The amount due to the County of Madera as of June 30, 2017 is \$23,393.

NOTE 5: INSURANCE AND RISK OF LOSS

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; and natural disasters. Because the District does not have employees, it is not exposed to injuries to employees. The District's officers are officials of the County, and therefore coverage for general liability and errors and omissions is provided under the County's program. This program is self-insured to a level of \$100,000, after which excess coverage is obtained through participation in the CSAC Excess Insurance Authority (EIA). Disclosure of complete information on risk management can be found in the County of Madera Comprehensive Annual Financial Report.

**MAINTENANCE DISTRICT 24 – TEAFORD MEADOWS
(A COMPONENT UNIT OF THE COUNTY OF MADERA, CALIFORNIA)**

**NOTES TO THE BASIC FINANCIAL STATEMENTS
JUNE 30, 2017**

NOTE 6: RESTATEMENT OF BEGINNING NET POSITION

The beginning net position was overstated by \$16,542 due to land, land under roads, and infrastructure belonging to the County of Madera being reported as belonging to the District. There was no effect on the change in net position for the year ended June 30, 2016.

The restatement of beginning net position is summarized as follows:

	Net investment in capital assets	Unrestricted	Total
Net position at June 30, 2016, as previously stated	\$ 38,271	\$ 189,124	\$ 227,395
Land, land under roads, and infrastructure adjustments	(16,542)	-	(16,542)
Net position at June 30, 2016, as restated	\$ 21,729	\$ 189,124	\$ 210,853

SUPPLEMENTARY INFORMATION

**MAINTENANCE DISTRICT 24 – TEAFORD MEADOWS
(A COMPONENT UNIT OF THE COUNTY OF MADERA, CALIFORNIA)**

**COMBINING STATEMENT OF NET POSITION
JUNE 30, 2017**

	Water	Sewer	Roads	Total
ASSETS				
Current Assets:				
Cash and investments	\$ 163,380	\$ 84,865	\$ 1,040	\$ 249,285
Accounts receivable	2,798	2,465	-	5,263
Interest receivable	378	333	-	711
Due from other governments	7,456	-	-	7,456
Total Current Assets	174,012	87,663	1,040	262,715
Non-Current Assets:				
Capital assets:				
Land	1,221	-	-	1,221
Depreciable assets	78,999	48,050	-	127,049
Accumulated depreciation	(64,236)	(44,615)	-	(108,851)
Total Non-Current Assets	15,984	3,435	-	19,419
 Total Assets	 189,996	 91,098	 1,040	 282,134
LIABILITIES				
Current Liabilities:				
Accounts payable	376	2,114	30	2,520
Deposits from others	479	421	-	900
Due to County of Madera	13,050	9,333	1,010	23,393
Unearned revenue	466	410	-	876
Total Current Liabilities	14,371	12,278	1,040	27,689
 Total Liabilities	 14,371	 12,278	 1,040	 27,689
NET POSITION				
Net investment in capital assets	15,984	3,435	-	19,419
Unrestricted	159,641	75,385	-	235,026
 Total Net Position	 \$ 175,625	 \$ 78,820	 \$ -	 \$ 254,445

**MAINTENANCE DISTRICT 24 – TEAFORD MEADOWS
(A COMPONENT UNIT OF THE COUNTY OF MADERA, CALIFORNIA)**

**COMBINING STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION
FOR THE YEAR ENDED JUNE 30, 2017**

	<u>Water</u>	<u>Sewer</u>	<u>Roads</u>	<u>Total</u>
Operating Revenues:				
Charges for services	\$ 44,535	\$ 34,491	\$ -	\$ 79,026
Total Operating Revenues	<u>44,535</u>	<u>34,491</u>	<u>-</u>	<u>79,026</u>
Operating Expenses:				
Services and supplies	8,584	9,840	30	18,454
Maintenance	17,282	22,115	2,976	42,373
Insurance	393	393	-	786
Utilities	9,860	4,401	-	14,261
Depreciation	<u>2,013</u>	<u>297</u>	<u>-</u>	<u>2,310</u>
Total Operating Expenses	<u>38,132</u>	<u>37,046</u>	<u>3,006</u>	<u>78,184</u>
Operating Income (Loss)	<u>6,403</u>	<u>(2,555)</u>	<u>(3,006)</u>	<u>842</u>
Non-Operating Revenue (Expenses):				
Taxes	15,885	13,991	3,006	32,882
Investment income	1,324	1,088	-	2,412
Intergovernmental	<u>7,456</u>	<u>-</u>	<u>-</u>	<u>7,456</u>
Total Non-Operating Revenue (Expenses)	<u>24,665</u>	<u>15,079</u>	<u>3,006</u>	<u>42,750</u>
Change in Net Position	31,068	12,524	-	43,592
Net Position, Beginning of Year, restated	<u>144,557</u>	<u>66,296</u>	<u>-</u>	<u>210,853</u>
Net Position, End of Year	<u>\$ 175,625</u>	<u>\$ 78,820</u>	<u>\$ -</u>	<u>\$ 254,445</u>

**MAINTENANCE DISTRICT 24 – TEAFORD MEADOWS
(A COMPONENT UNIT OF THE COUNTY OF MADERA, CALIFORNIA)**

**COMBINING STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED JUNE 30, 2017**

	<u>Water</u>	<u>Sewer</u>	<u>Roads</u>	<u>Total</u>
Cash flows from operating activities:				
Cash receipts from customers and users	\$ 36,364	\$ 33,996	\$ -	\$ 70,360
Cash paid to suppliers	<u>(29,399)</u>	<u>(36,965)</u>	<u>(1,966)</u>	<u>(68,330)</u>
Net cash provided (used) by operating activities	<u>6,965</u>	<u>(2,969)</u>	<u>(1,966)</u>	<u>2,030</u>
Cash flows from noncapital financing activities:				
Taxes	15,908	14,015	3,006	32,929
Operating grants	<u>7,456</u>	<u>-</u>	<u>-</u>	<u>7,456</u>
Net cash provided (used) by noncapital financing activities	<u>23,364</u>	<u>14,015</u>	<u>3,006</u>	<u>40,385</u>
Cash flows from investing activities:				
Interest on investments	<u>1,160</u>	<u>1,021</u>	<u>-</u>	<u>2,181</u>
Net cash provided (used) by investing activities	<u>1,160</u>	<u>1,021</u>	<u>-</u>	<u>2,181</u>
Net increase (decrease) in cash and cash equivalents	31,489	12,067	1,040	44,596
Cash and cash equivalents, beginning of the year	<u>131,891</u>	<u>72,798</u>	<u>-</u>	<u>204,689</u>
Cash and cash equivalents, end of the year	<u>\$ 163,380</u>	<u>\$ 84,865</u>	<u>\$ 1,040</u>	<u>\$ 249,285</u>

Reconciliation of Operating Income (Loss) to Net Cash Provided by Operating Activities

Operating income (loss)	\$ 6,403	\$ (2,555)	\$ (3,006)	\$ 842
Adjustments to reconcile operating income (loss) to net cash provided (used) by operating activities:				
Depreciation	2,013	297	-	2,310
Changes in operating assets and liabilities:				
Decrease/(Increase) in accounts receivable	(430)	(97)	-	(527)
Increase/(Decrease) in accounts payable	(700)	(3,918)	30	(4,588)
Increase/(Decrease) in due to County of Madera	7,420	3,702	1,010	12,132
Increase/(Decrease) in deposits from others	(46)	(104)	-	(150)
Increase/(Decrease) in unearned revenues	<u>(239)</u>	<u>(294)</u>	<u>-</u>	<u>(533)</u>
Net cash provided (used) by operating activities	<u>\$ 6,965</u>	<u>\$ (2,969)</u>	<u>\$ (1,966)</u>	<u>\$ 2,030</u>